

Part 1 – Agency Profile

Agency Overview

IDJC Mission Statement

“Prevent and reduce juvenile crime in partnership with communities”

The Idaho Department of Juvenile Corrections has a responsibility to the safety of Idaho’s communities and to ensure juveniles involved with the justice system are held accountable. In order for a juvenile to become a productive citizen, services must be responsive to their mental needs, physical needs and personal challenges. IDJC also has a responsibility to the citizens to see they are receiving the maximum use out of their tax dollars.

The juvenile justice system in Idaho is a system in which there are two separate, but equally important parts which must be balanced. Most juveniles are held at the county level, through county probation/detention departments, while only 6% of these juveniles reach the state level. County juvenile probation departments provide a range of effective approaches for managing juvenile offenders safely and economically in the community, including probation supervision and local detention. Each county has its own probation department or contracts with another county to supervise its probation caseload. Probation departments emphasize programs that hold juveniles accountable to their victims and their communities.

In cases where the juvenile offender cannot be managed in the community, the court may order commitment to the legal custody of the state of Idaho. If a juvenile is committed to the Idaho Department of Juvenile Corrections, they are assessed and placed into a residential facility (contract or state) to address the criminogenic needs. Once the juvenile has completed treatment and it is determined that their risk to the community has been reduced, they are most likely to return to county probation.

Together, the county probation offices and the Idaho Department of Juvenile Corrections implement the “Balanced Approach” philosophy emphasizing three priorities: public safety, accountability, and competency development. Through this approach, the counties and the state work together to ensure that juvenile justice in Idaho is a system that guarantees the best possible chance for juveniles to lead productive lives in the future. By consistently applying accountability-based sanctions that take into account the developmental stage of the offender and the severity of the offense, Idaho’s juvenile justice system fosters individual responsibility, protects the community, and enhances our quality of life.

A Brief History

The 1903 Idaho legislature passed a bill that founded the Idaho Industrial Reform School for the Commitment of Wayward Youth. Over 90 years later, the Idaho Department of Juvenile Corrections was created at the recommendation of a special legislative committee. The recommendation to create a new department was based on a series of meetings held across the state to gather input from the public and juvenile justice practitioners. In response to the input, the 1995 Idaho legislature passed the Juvenile Corrections Act. This act removed juvenile corrections responsibilities from the Department of Health and Welfare, and vested them in the newly created Idaho Department of Juvenile Corrections. When the Department was created, the actual number of juveniles in state custody was almost 600. With the transfer of some juveniles to county probation and release of other juveniles to their home communities, the average daily population of juveniles in state custody was 490 by the end of 1995. As of July 1, 2007 the number of juveniles in the juvenile justice system in Idaho numbered slightly under 6,800, with roughly 94% of these juveniles managed at the local level (county probation and detention departments) and 6%, or 431, in custody of IDJC.

Today

The Idaho Department of Juvenile Corrections provides services to youth adjudicated delinquent and sentenced to the custody of the state, through residential placement in contract and/or state operated facilities and programs. While serving the citizens of Idaho, the Department is committed to the balanced and restorative justice model as a foundation.

To meet this obligation, the Department is broken into **3** Divisions (*Institutional Services, Community Operations and Program Services, and Administrative Services*), **2** bureaus (*Clinical Services and Human Resources*) and **1** unit (*Quality Improvement*). The Department consolidated the Community Services Division and the Juvenile

Justice Section to become the Community Operations and Program Services Division (COPS). In addition to providing community safety, offender accountability and competency development, the Department distributes Juvenile Corrections Act funds, tobacco tax revenue, and other state and federal funds to counties to fund local programming that has the effect of reducing juvenile crime. 26% of the Department's yearly budget goes directly to counties and local communities for juvenile justice services to help reduce the need for commitments to IDJC. This has been enhanced the past two years with the Community Incentive Program and the funding for services to juvenile offenders with a diagnosed mental illness.

To assist the Department in its mission, there are eight boards/commissions that ensure the community and other juvenile justice professionals are involved in the decision making process. These groups that are valuable to the Department's mission and success include: Board of Juvenile Corrections, Criminal Justice Commission, Juvenile Justice Commission, IJOS Board, Juvenile Training Council, Custody Review Board, Juvenile Justice Magistrate Judges Advisory Team, Interstate Compact Council, Idaho Association of Counties (Youth & Justice Advisory Council, and Juvenile Justice Administrators).

This year meetings were held in all seven judicial districts to discuss the Director's Meaningful and Measurable Objectives. Community partners discussed options to serve victims and families, as well as successful reintegration for our offenders. Meetings will continue throughout this administration to assure the Department understands community needs and efforts toward these objectives.

The Future

The Department will continue its efforts to prevent or reduce juvenile crime in partnership with communities. The Department will maintain efforts to seek out and implement research based programs that are aimed at reducing the risk level of juveniles and the overall risk of recidivism through a balanced approach. Finally, the Department will continue to ensure that everyone has a voice at the table, practicing full-circle communication among all professionals involved in the lives of Idaho's juveniles.

Facts

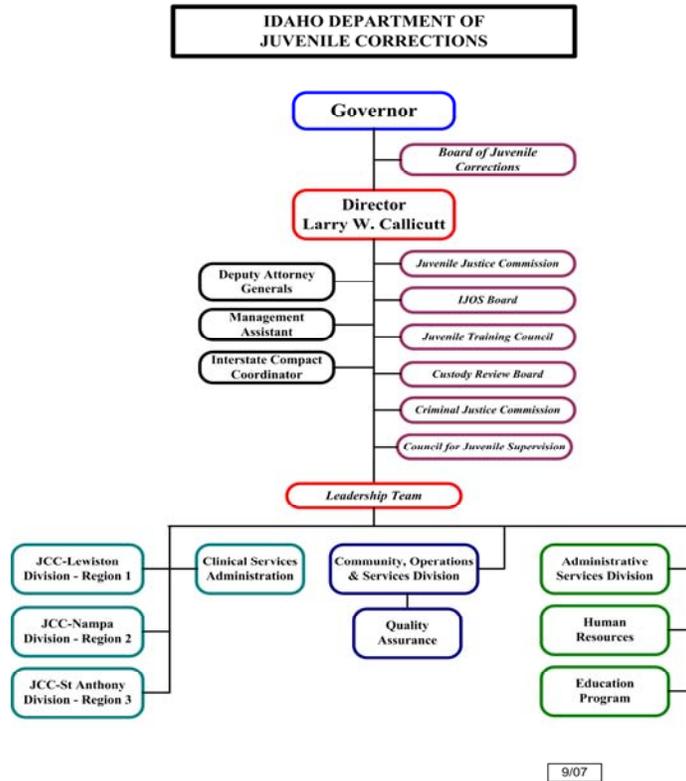
Number of Employees: 360.75 budgeted. Additional staff are temporary to maintain child/staff ratios.

Number and Location of Offices: 5 administrative offices—Coeur d'Alene, Boise, Meridian, Pocatello, Twin Falls
3 juvenile corrections centers--Lewiston, Nampa, St. Anthony

Factors that may give rise to an increase in demand for services: There are two primary factors that may cause an increase in demand for IDJC services. The first factor includes the special populations being committed, over 50% have a mental health diagnosis and over 70% have a substance abuse problem. 30.3% of the juvenile offenders in custody, approximately 130 juveniles, have issues with both substance abuse and mental health, considered a co-occurring disorder. Juvenile arrests have increase by 4.5% from last year, petitions have increased by 5.2%, and IDJC count is up 1%.

The legislature allocated funds to IDJC to provide services to juvenile offenders with mental illnesses for research-based, best practice programs to be managed through the Community Incentive Project which provides resources to counties and tribes to treat juvenile offenders in the community to prevent deeper involvement with the juvenile justice system. The Community Incentive Project and the Mental Health Program support community partners.

ORGANIZATIONAL STRUCTURE



Core Functions/Idaho Code

The primary or core function of the Department (as written in *Idaho Code* Title 20, Chapter 5) is to provide services for youth adjudicated delinquent and sentenced to custody of the state, through residential placement in contract and/or state operated facilities and programs. While serving the citizens of Idaho, the Department is seeking to involve and meet the needs of three co-participants in the justice process- victims, offenders, and communities. This allows Idaho’s juvenile justice system to meet the sanctioning, public safety and rehabilitative needs of communities.

The Idaho Department of Juvenile Corrections fulfills its core function through its dedicated professional workforce in the following divisions, bureaus and units.

Institutional Services:

IDJC has regionalized state services for juveniles committed to its custody, making it possible for most juveniles to remain close enough to their family and community to include parents and other key community members in their treatment. State juvenile correctional centers are located in Lewiston, Nampa, and St. Anthony and provide a full complement of services for 244 youth who range from 10 to 20 years of age. Specialized programs exist for adjudicated sex offenders, female offenders, juveniles with a mental health diagnosis, and juveniles with serious chemical dependency issues. All programs target reducing criminal behavior and thinking, in addition to decreasing the juvenile’s risk to re-offend. The programs offered are recognized as state-of-the-art juvenile correctional programming and follow nationally accepted standards for the treatment of juvenile offenders. Each center is equipped with a fully accredited school program, and the teachers and staff are trained to meet the wide

spectrum of educational challenges prevalent among juvenile offenders. Other services include professional medical care, food services, and counseling. IDJC averages 431 juveniles in custody, with 239 (55%) in state facilities, and the remaining 192 (45%) in approximately 30 contract facilities located in- and out-of-state.

Clinical Services Bureau: The Bureau (part of Institutional Services) oversees the administration of statewide clinical services, assessment and placement programs for juveniles committed to the custody of the Department, oversight of all staff performing clinically related services, initial observation and assessment processes and follow-up assessments, and oversight of case management.

Administrative Services:

This Division is responsible for providing day-to-day business and administrative services to support the institutions, district offices, and the Department as a whole. Services include fiscal services (accounts payable, payroll, financial statements, risk management, P-card administration, and the collection of parent reimbursement), information technology management (developing, maintaining and supporting IJOS, local, and wide area networks), as well as purchasing, inventory, facility and vehicle management.

Human Resource Bureau: This Bureau is responsible for establishing the foundation for building and maintaining positive employee relations, attracting and retaining competent employees, development and training of all staff, and development and implementation of sound performance measures.

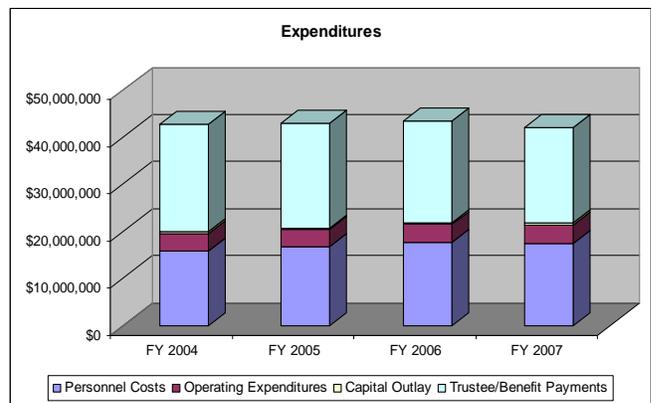
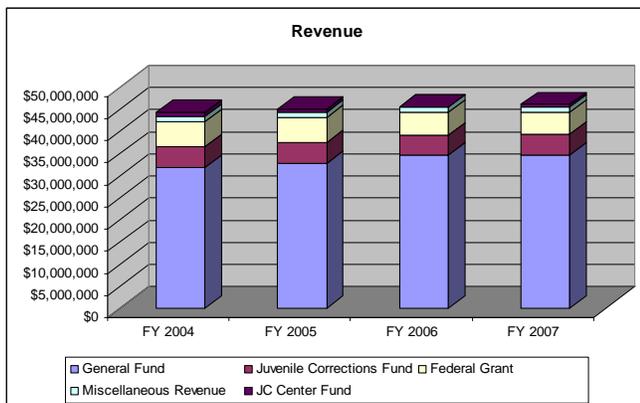
Community Operations and Programs Services Division (COPS):

The COPS Division addresses the needs of the community, offender and families throughout the continuum of care from prevention through aftercare. Four District Liaisons assist Idaho's 44 counties to assure IDJC stays connected to a wide range of community stakeholders. This Division provides professional juvenile justice research and public information, including responses to information requests from Idaho State Legislators and citizens in general. The Quality Improvement Unit is committed to promoting juvenile correctional practice based upon the characteristics of a "learning organization" using the performance based standards process, the principles of the What Works literature, and continued growth and development of the principles of quality improvement throughout the Department. This unit is also responsible for the coordination of the POST Certified Probation/Detention Academies. The Division oversees the delivery of religious activities within the Department's three facilities and with reintegration services. The Juvenile Justice Commission and Grants Management Section is responsible for planning and administering federal programs: including Juvenile Justice and Delinquency Prevention Formula Grant, Enforcing Underage Drinking Laws, Title V Prevention, Juvenile Accountability Block Grant, and state funds through the Community Incentive Project and the Mental Health Program and is also responsible for the certification of detention facilities for compliance with state and Federal standards and collaborative planning through the seven district councils.

Revenue and Expenditures

Revenue	FY 2004	FY 2005	FY 2006	FY 2007
General Fund	\$31,853,600	\$32,799,700	\$34,566,700	\$34,565,900
Juvenile Corrections Fund	\$4,655,700	\$4,657,800	\$4,673,600	\$4,807,100
Federal Grant	\$5,662,500	\$5,756,400	\$5,077,700	\$5,000,100
Miscellaneous Revenue	\$1,166,400	\$1,157,600	\$1,080,800	\$1,088,700
JC Center Fund	\$1,072,700	\$570,300	\$0	\$629,700
Total	\$44,410,900	\$44,941,800	\$45,398,800	\$46,091,500

Expenditure	FY 2004	FY 2005	FY 2006	FY 2007
Personnel Costs	\$15,820,900	\$16,643,800	\$17,701,900	\$17,459,400
Operating Expenditures	\$3,700,800	\$3,667,400	\$3,732,000	\$3,951,500
Capital Outlay	\$447,500	\$288,600	\$344,800	\$440,000
Trustee/Benefit Payments	\$22,846,700	\$22,314,300	\$21,557,500	\$20,140,600
Total	\$42,815,900	\$42,914,100	\$43,336,200	\$41,991,500



Profile of Cases Managed and/or Key Services Provided

Cases Managed and/or Key Services Provided	FY 2004	FY 2005	FY 2006	FY 2007
Number of Juveniles Served	676	709	725	710
Length of Custody (days)	550	553	559	528
Average Daily Count	429	424	427	431
Recommit Rate (return to IDJC)	11.4%	15.2%	11%	11.6%
Number of community service hours performed by juveniles	9,008	40,063	54,140	53,645
% of offenders whose risk level decreased at 6-month assessment	76%	74%	54%	56.6%
Number of counties participating in IJOS	33	40	40	40
% of offenders with increased ISAT scores	33.1%	51.4%	73.8%	73.5%
Federal dollars awarded at the community level	\$1,082,263	\$1,405,247	\$1,392,765	\$1,259,161

Part II – Performance Measures

Performance Measure	2004	2005	2006	2007	Benchmark
1. Percent of Youth that are not recommitted to IDJC	88.6%	84.8%	89%	88.4%	90%
2. Percent of individual student ISAT scores that improve while juvenile is in custody	33.1% ⁵	51.4%	73.8%	73.5%	85%
3. Number of hours key stakeholders contributed to juvenile justice system efforts.	NA	NA	NA	12,486.55 hours	10,000 hours
4. Number and percent of programs funded using evidence based models.	NA	NA	17/53= 32%	67/130= 51.5%	25/50= 75%
5. Employee turnover rate	13.92%	20.4%	14.81%	15.3%	15%

Performance Measure Explanatory Note:

District Liaisons came into contact and worked with 4847 stakeholders who contributed 12,486 hours to juvenile justice efforts during FY 2007. Liaisons were involved with 11 screenings with juvenile probation where 10 juveniles were diverted from IDJC custody.

From July 2006 through June 2007, 17 counties accessed funding for Community Incentive Project (CIP), Mental Health Project (MHP) and Reentry funds. District Liaisons have assisted in processing 18 CIP applications keeping 15 juveniles from being committed to IDJC custody; 28 MHP applications, providing opportunities for 28 juveniles to access mental health services and remain closer to their communities, and 11 Reentry applications where 8 juveniles were transitioned back into their communities and have remained out of IDJC custody.

IDJC increased the number of programs funded using evidence based models because of the MHP that requires evidence based services for juvenile offenders accessing mental health funds.

For More Information Contact

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