# *Part I – Agency Profile*

**Agency Overview**

Lewis-Clark State College (LCSC) was established by the Idaho State Legislature in 1893 as a regional Normal School dedicated to teacher training. Today, LCSC is one of Idaho’s four public 4-year higher education institutions. LCSC’s Carnegie classification is *Baccalaureate College—Diverse Fields,* with the “diverse” designation referring to the College’s broad mix of undergraduate programs in the professions, arts, and sciences. The Carnegie classification of LCSC’s size and setting is “small four-year, primarily non-residential.”

LCSC’s credit and non-credit programs fall within three primary mission areas: academic programs, career & technical education programs, and professional programs. In addition to its traditional 4-year baccalaureate programs, the College has been assigned a collateral mission of providing community college programs within its five-county area of operations (Clearwater, Idaho, Latah, Lewis, and Nez Perce Counties) by its governing body, the State Board of Education. The College emphasizes undergraduate teaching and learning (with research playing a supporting role to teaching), application of learning, direct interaction among students and faculty (LCSC does not utilize teaching assistants), and a small-college/small-class environment that maximizes the opportunities for the success of LCSC’s traditional and non-traditional students.

LCSC’s campus is located in Lewiston, ID. The College also delivers instructional programs at the LCSC Coeur d’Alene Center (in collaboration with its Northern Idaho Center for Higher Education [NICHE] partners: Boise State University, Idaho State University, North Idaho College, and the University of Idaho), and operates outreach centers in Grangeville and Orofino. LCSC’s chief executive officer, Dr. Cynthia Pemberton, assumed her duties as the College’s 16th president July 1, 2018. LCSC is accredited by the Northwest Commission on Colleges and Universities (NWCCU).

**Core Functions/Idaho Code**

The statutory basis for LCSC is located in the Idaho Code, Title 33 (Education), Chapter 31, which directs the College to offer instruction in *“college courses in the sciences, arts and literature, professional, technical, and courses or programs of higher education as are usually included in colleges and universities leading to the granting of appropriate collegiate degrees as approved by the state board of education.”*

**Mission:**

Lewis-Clark State College prepares students to become successful leaders, engaged citizens, and lifelong learners.

**Core Theme One: Opportunity**

Expand access to higher education and lifelong learning.

**Core Theme Two: Success**

Ensure attainment of educational goals through excellent instruction in a supportive environment.

**Core Theme Three: Partnerships**

Engage with educational institutions, the business sector, and the community for the benefit of students and the region.

*LCSC’s revenue comes from state appropriations; student tuition and fees; federal, state, and private grants and contracts; sales and services from educational and auxiliary services; and endowments and gifts. These revenues are allocated to instructional programs and support functions.*

**Revenues and Expenditures (includes Career & Technical Education)**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Revenue** | **FY 2019** | **FY 2020** | **FY 2021** | **FY 2022¹** |
| State Appropriations | $24,687,632 | $25,281,256 | $25,884,997 |  |
| Student Fees  | $12,553,544 | $12,634,678 | $12,328,717 |  |
| Federal Grants & Contracts | $7,286,855 | $8,374,957 | $10,324,583 |  |
| State Grants & Contracts | $2,825,307 | $3,218,872 | $3,175,967 |  |
| Private Gifts, Grants & Contracts | $1,857,096 | $5,521,221 | $2,265,482 |  |
| Sales & Services of Education Act | $1,326,814 | $913,587 | $750,019 |  |
| Sales & Services of Aux Ent | $2,177,835 | $2,100,998 | $1,989,749 |  |
| Other | $695,616 | $597,259 | $514,910 |  |
|  **Total** | **$53,410,699** | **$58,642,828** | **$57,234,424** |  |
| **Expenditures** | **FY 2019** | **FY 2020¹** | **FY 2021** | **FY 2022¹** |
| Instruction | $23,045,531 | $22,420,874 | $20,909,584 |  |
| Research | $410,944 | $348,337 | $397,847 |  |
| Public Service | $917,740 | $741,497 | $487,869 |  |
| Library | $1,209,530 | $1,033,312 | $836,248 |  |
| Student Services | $5,539,887 | $5,374,379 | $4,331,969 |  |
| Physical Operations | $6,298,617 | $5,933,200 | $7,323,005 |  |
| Institutional Support | $5,719,060 | $5,436,312 | $6,043,718 |  |
| Academic Support | $4,038,924 | $3,865,516 | $3,540,437 |  |
| Auxiliary Enterprises | $1,136,513 | $2,393,266 | $5,180,778 |  |
| Scholarships/Fellowships | $5,731,987 | $5,180,679 | $2,004,484 |  |
| Other | $0 |  |  |  |
|  **Total** | **$54,048,733** | **$52,727,372** | **$51,055,939** |  |

**Profile of Cases Managed and/or Key Services Provided**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Cases Managed and/or Key Services Provided** | **FY 2019** | **FY 2020** | **FY 2021** | **FY 2022** |
| Annual (unduplicated) enrollment headcount (EOT)* Academic
* Career & Technical
 | 4,9124,496416 | 5,2914,833458 | 4,8354,268567 |  |
| Annual Enrollment FTE * Academic
* Career & Technical
 | 2,6872,334353 | 2,7112,364346 | 2,5422,282260 |  |
| Annual student credit hour production* Academic
* Career & Technical
 | 80,60070,02410,576 | 81,31870,92610,392 | 76,26768,4637,804 |  |
| Percent of undergraduate, degree-seeking students who took a remedial course and completed a subsequent credit-bearing course. Goal 2, Objective B, Measure II - **English⁶** | 73% | 68%**⁵** | 61%³ |  |
| Percent of undergraduate, degree-seeking students who took a remedial course and completed a subsequent credit-bearing course. Goal 2, Objective B, Measure II - **Mathematics⁶** | 44% | 44%**⁵** | 45%³ |  |
| Percent of new degree-seeking freshmen completing a gateway math course within two years. Goal 2, Objective B, Measure III | 53%⁵ | 36%**³** | 44%³ |  |

**FY 2021 Performance Highlights**

* **AASCU EXCELLENCE AWARD** – LC State was chosen to receive the 2021 American Association of State Colleges and Universities Excellence and Innovation Award for Leadership Development and Diversity for its Do More: Leadership Development Program.
* **BUILDING IDAHO’S FUTURE –** The college received two grants from the Building Idaho’s Future program for $308,814.04 to help specifically with the college’s popular hospitality management and medical assistant degree and certificate offerings.
* **NURSING ACCREDITATION –** LC State’s baccalaureate degree program in nursing was granted continued accreditation for another 10 years by the Commission on Collegiate Nursing Education.
* **MOU WITH CSI –** To help address southern Idaho’s teacher shortage, LC State and the College of Southern Idaho signed a Memorandum of Understanding to allow students at the two-year junior college in Twin Falls to complete a bachelor’s degree in elementary education through LC State without leaving the Magic Valley. The two schools also formed a co-admission and co-enrollment agreement earlier in the year.
* **SPORT COACHING GRAD CERTIFICATE –** The college received approval from the Northwest Commission on Colleges and Universities to offer a 12-credit online graduate program in Sport Coaching. It’s second post-graduate offering in the college’s 128-year history.
* **BEST NURSING PROGRAM IN IDAHO –** RNtoMSN.org ranked LC State’s registered nurse (RN) to a Bachelor of Science degree in nursing (BSN) online program as No. 1 in Idaho for the best overall program, the fastest program for earning a BSN, and the most affordable program. The nursing program was also rated as the best among all four-year institutions in the state of Idaho by RegisteredNursing.org.
* **IDAHO GEM AWARD –** Amy Minervini, an English instructor in LC State’s Humanities Division, was recognized as the 2021 Innovative Educator for Written Communication in the third annual Idaho GEM Innovative Educator Awards, presented by the Idaho State Board of Education’s General Education Committee and Capital Educators Credit Union.
* **CAMP GRANT &TALENT SEARCH GRANT –** Lewis-Clark State’s College Assistance Migrant Program was renewed for five years with a $2,279,297 grant, as was the Talent Search Grant for $1,640,000 from the United States Department of Education.
* **NURSING GRAD CERTIFICATE –** LC State’s Nursing Management and Leadership graduate certificate received approval from the Northwest Commission on Colleges and Universities to be offered in the fall. The certificate marks the first post-graduate offering in the college’s 128-year history.
* **DUAL CREDIT ACCREDITATION –** The college’s dual credit program was accredited by the National Alliance of Concurrent Enrollment Partnerships.
* **AUTO MECHANICS ACCREDITATION –** LC State’s Auto Mechanics Technology program had its Master Automobile Service Technology (MAST) accreditation renewed for five years. The MAST accreditation is the highest level of program accreditation recognized by the National Institute for Automotive Service Excellence.
* **TOP CPA MARKS –** For the second straight year, Lewis-Clark State College graduates recorded the highest average score and pass rate on the Certified Public Accountant exams among four-year public institutions in Idaho, according to data released by the Idaho State Board of Accountancy.
* **BLUE CROSS SCHOLARSHIPS –** The Blue Cross of Idaho Foundation for Health partnered with Lewis-Clark State College to award $1 million in scholarships over the next 10 years to students from Idaho majoring in health care-related fields
* **RADIOGRAPHIC SCIENCE ACCREDITATION –** The Radiographic Science program at LC State was granted maintenance of accreditation by the Joint Review Committee on Education in Radiologic Technology for a period of eight years.
* **SCHWEITZER CTE CENTER OPENS –** The start of spring semester, Jan. 19, 2021, marked the official opening of the Schweitzer Career & Technical Education Center. The $27 million, 86,000-square foot state-of-the-art facility is the new home of seven of LC State’s Technical & Industrial Division programs.
* **MOU WITH CEI –** LC State signed a memorandum of understanding and agreement with College of Eastern Idaho for a co-admission and co-enrollment partnership as well as a financial aid consortium agreement.
* **MOU WITH CONFEDERATED TRIBES –** The college signed a Memorandum of Understanding (MOU) with the Confederated Tribes of the Umatilla Indian Reservation (CTUIR). The MOU strengthens the relationship between the two and improves the quality of educational services and opportunities provided to the tribes and students at LC State.
* **ENROLLMENT –** Despite a pandemic and dire enrollment predictions and realities across the nation, LC State’s overall fall enrollment grew by 2.88 percent, while its full-time equivalent enrollment inched up 0.26 percent. Overall, LC State had 3,856 students enrolled in fall 2020.
* **CTE DONATIONS –** The J.A. and Kathryn Albertson Family Foundation donated $1 million to the Schweitzer Career & Technical Education Center. In all, the college has raised more than $7.6 million toward the CTE center.
* **BEST IN THE WEST –** LC State was named one of the top four public regional colleges in the West by U.S. News & World Report’s rankings of the 2021 best colleges.
* **IDAHO FIRST & FIRST GEN** – Idaho residents accounted for 82 percent of LC State’s total student head count in fall 2020. Seventy-eight percent of LC State’s student body were first generation college students.
* **TUITION FREEZE** – Along with its sister institutions, LC State froze tuition in 2020-21 for the second straight year. The college continues to have the lowest tuition and fees among Idaho’s public four-year institutions.
* **AFFORDABILITY MATTERS** – 82 percent of LC State students receive financial aid and nearly half are low-income (receive Pell Grant).
* **HIGH PLACEMENT RATES –** 97% of academic program graduates and 98% of career-technical graduates are successfully placed in careers, continuing education, or the military.
* **MEN’S BASKETBALL FINISHES SECOND** – The LC State men’s basketball team finished second in the NAIA national tournament, its best finish ever. The team went 22-2 and won both the Cascade Conference regular season and tournament titles.
* **SUCCESS IN THE CASCADE CONFERENCE** – In its first year competing in the Cascade Collegiate Conference (CCC), Lewis-Clark State won four of the 10 conference championships it competed in, capturing titles in men’s and women’s basketball, baseball and men’s cross country. Men’s Track and Field standout, Leon Menton won a NAIA national title in the javelin. LC State Athletics earned CCC President’s Club honors for academic excellence with an overall composite GPA of 3.34 and 68% of the student-athletes earning Academic All-Conference Honors.
* **OLYMPIC AND MLB SUCCESS –** LC State had its second Olympic competitor when former standout and current assistant coach Sam Atkin competed in the 10,000-meter run for Great Britain. The college also has alumnus Seth Brown playing in Major League Baseball as the outfielder/first baseman for the Oakland Athletics.

***Part II – Performance Measures***

| **Performance Measure** | **FY 2019** | **FY 2020** | **FY 2021** | **FY 2022** | **FY 2023** |
| --- | --- | --- | --- | --- | --- |
| **Goal 1***Sustain and enhance excellence in teaching and learning.* |
| 1. Number of online programs.
 | actual | 36 | 40 | 42 | ---------- |  |
| *Target* | ---------- | *37* | *42* | *42* |  |
| Number of evening/weekend programs. Goal 1, Objective A, Measure 1 | actual | 0 | 7 | 7 | ---------- |  |
| *Target* | ---------- | *2* | *6* | *7* |  |
| 1. Percent of undergraduate, degree-seeking students completing 30 or more credits per academic year at the reporting institution. Goal 2, Objective B, Measure I
 | actual | 31% | 33% | 29% | ---------- |  |
| *target* | *30* | *32* | *34* | *36* |  |
| **Goal 2***Optimize student enrollment and promote student success* |
| 1. Percent of full-time, first-time, baccalaureate-seeking students graduating with a baccalaureate degree within 150% of time or less. Goal 2, Objective A, Measure IV
 | actual | 35% | 34% | 36%² | ---------- |  |
| *target* | *25* | *33* | *34* | *36* |  |
| 1. Total number of degrees/certificates produced. Goal 2, Objective C, Measure XI
 | actual | 988 | 896 | 868 | ---------- |  |
| Certificate | actual | 15 | 26 | 51 | ---------- |  |
| *target* | *21* | *21* | *28* | *30* |  |
| Associate | actual | 347 | 365 | 218 | ---------- |  |
| *target* | *430* | *430* | *442* | *455* |  |
| Bachelor | actual | 626 | 505 | 599 | ---------- |  |
| *target* | *594* | *646* | *666* | *705* |  |
| 1. Number of unduplicated awards Goal 2, Objective B, Measure II
 | actual | 874 | 806 | 756 | ---------- |  |
| Certificate – [1b] certificates less than one year and [1] certificates of one year or more. | actual | 15 | 25 | 42 | ---------- |  |
| *target* | *20* | *20* | *30* | *30* |  |
| Associate | actual | 325 | 357 | 206 | ---------- |  |
| *target* | *415* | *420* | *424* | *433* |  |
| Bachelor | actual | 616 | 491 | 589 | ---------- |  |
| *target* | *580* | *622* | *628* | *641* |  |
| 1. Percent of first time, full-time freshmen graduating within 100% of time. Objective B, Measure IX
 | actual | 21% | 18% | 24%² | ---------- |  |
| *target* | *23* | *24* | *25* | *27* |  |

**Performance Measure Explanatory Notes**

1. Audited financials available after November 1, 2022.
2. Preliminary percentage – IPEDS graduation rates based on September 1 to August 31-graduation period. Current calculation based on July1, 2020 and June 30, 2021. Updated numbers will be available after September 1, 2020.
3. Preliminary result based on 2020-21 course completions.
4. The current Strategic Plan (2019-2023) is based on new measures, which may not have data available prior to FY2019.
5. Previously reported as preliminary numbers and have been updated as final numbers.
6. Previously reported as one number (unduplicated headcount). Now reported as breakouts of English and Math (duplicate headcount).

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