# *Part I – Agency Profile*

**Agency Overview**

The Idaho State Legislature created the Idaho Department of Fish and Game in 1899. In 1938, by voter initiative, the Fish and Game Commission was created to set policy for the Department and administer the state wildlife policy established in Title 36 of *Idaho Code*. Commissioners are appointed by the Governor from the seven administrative regions of the Department and serve staggered, four-year terms. The FY 2023 Commissioners were as follows: Dave Bobbitt (Panhandle), Don Ebert (Clearwater), Tim Murphy (Southwest), Greg Cameron (Magic Valley), Jordan Cheirrett (Southeast), Derick Attebury (Upper Snake), and Ron Davies (Salmon). The Commission holds most of the regulatory authority for hunting, fishing, and trapping.

The Director, Jim Fredericks, is appointed by the Commission and serves as Secretary to the Commission and leader of the Department. The Department’s 547 classified employees are divided into seven core functions: Administration, Communications, Enforcement, Engineering, Fisheries, Technical Services, and Wildlife. Each function is divided into operations and program staff. Operations staff, led by Regional Supervisors, implements Department programs in seven regional offices and one sub-regional office. Boise program staff, led by Bureau Chiefs, direct and integrate statewide operations as well as hatchery, research, fish and wildlife health, intergovernmental, and interagency programs. The Department’s long-term strategic plan was approved by the Commission in 2015 and serves as the basis for the annual Direction document that is submitted each year as required by *Idaho Code* 67:1903.

The Department’s FY 2024 original appropriation of $149.9 million is funded by license and tag sales, federal and private grants, and contracts. The budget does not include any annual Idaho general tax revenue appropriation. Hunters, anglers, and wildlife viewers in Idaho generate over $2.1 billion in economic output that provides 25,700 jobs and almost $155 million in state and local tax revenue to Idaho (in 2011 dollars).

The Department’s 2015 internal strategic plan, known as *The Compass*, establishes overarching mission goals and objectives to: sustain public-trust fish and wildlife resources while maintaining state management sovereignty; meet public expectations for hunting, fishing, and trapping opportunities; and engage with the public to promote Idaho’s outdoor heritage and economy. In FY 2023, the Department continued to accomplish these objectives by pioneering innovative monitoring and management techniques, engaging public input in the decision-making process, and transparently communicating how agency decisions balance wildlife management with public interests. Under this model, staff was able to maintain mission-critical activities, update the State Wildlife Action Plan (SWAP), work on nine species management plans to guide the department’s management objectives in the coming years, and update seasons for nine big game species. Ongoing key challenges to the Department’s mission include managing Chronic Wasting Disease (CWD) and other wildlife diseases, increases in population and outdoor recreation, depredations on agriculture operations, weather and climate, land development on wildlife habitat, and limited staff capacity to meet new challenges.

**Core Functions/Idaho Code**

The Department’s mission and charter are outlined in *Idaho Code*, Section 36-103. Briefly, it states that all wildlife in Idaho is to be preserved, protected, perpetuated and managed for the citizens of the state in a manner that provides continued supplies for hunting, fishing and trapping. In 2012, 70% of voters in Idaho approved a constitutional amendment that ensures the public’s right to hunt, fish, and trap and signifies that the preferred method of managing wildlife populations is through regulated hunting, fishing, and trapping. The Department also has the legal responsibility to preserve and protect native plants whenever it appears that they might possibly become extinct (*Idaho Code*, Section 18-3913) and to consult with the Office of Species Conservation on threatened and endangered wildlife and plant issues (*Idaho Code*, Section 67-818[3]a).

To fulfill this mission, the Department has four goals:

* Sustain Idaho’s fish and wildlife and the habitats upon which they depend.
* Meet the demand for hunting, fishing, trapping and other wildlife recreation.
* Improve public understanding of and involvement in fish and wildlife management.
* Enhance the capability of the Department to manage fish and wildlife and serve the public.

The Department achieves its goals through its core functions:

* **Administration** – Provide fiscal services, information systems, internal controls, human resources, policy, and direction.
* **Communications** – Inform, educate, and involve people in the management of Idaho’s fish and wildlife.
* **Enforcement** – Enforce the law and provide public information to achieve compliance with regulations.
* **Engineering** – Construct and maintain facilities in a cost-effective, efficient, and safe manner.
* **Fisheries** – Inventory, monitor, and manage Idaho’s fish resources.
* **Wildlife** – Inventory, monitor, and manage Idaho’s wildlife and plant resources.
* **Technical Services** – Develop and disseminate credible science-based knowledge to inform decisions for the benefit of fish, wildlife, botanical resources, and associated recreation.

**Revenue and Expenditures**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Revenue** | **FY 2021** | **FY 2022** | **FY 2023** | **FY 2024** |
| License & Permits  | $59,837,210 | $56,320,651 | $62,442,608 |  |
| Dingell-Johnson | $6,290,761 | $6,943,203 | $7,739,751 |  |
| Pittman-Robertson | $16,562,871 | $15,407,253 | $16,888,072 |  |
| Federal  | $27,241,037 | $28,288,650 | $31,202,130 |  |
| State | $3,395,944 | $4,347,416 | $4,230,101 |  |
| Private & Local | $6,092,597 | $5,794,888 | $6,150,416 |  |
| Miscellaneous | $5,006,348 | $2,869,398 | $6,809,577 |  |
| **Current Year Revenue** | **$124,426,768** | **$119,971,459** | **$135,462,655** |  |
| **Expenditures** | **FY 2021** | **FY 2022** | **FY 2023** | **FY 2024** |
| Personnel  | $51,706,200 | $54,826,000 | $60,062,300 |  |
| Operating  | $47,159,300 | $53,796,900 | $54,859,300 |  |
| Capital Outlay | $12,462,000 | $9,480,600 | $7,614,200 |  |
| Trustee/Benefit Payments | $1,314,400 | $2,230,900 | $1,966,100 |  |
| **Total** | **$112,641,900** | **$120,334,400** | **$124,501,900** |  |

\* Beginning in FY21, the Department updated its approach to how revenue is reported.  The new classification method breaks out “State” revenues into their own category (previously included in “Private & Local”) and excludes cash transfers from revenue figures.

**Profile of Cases Managed and/or Key Services Provided**

| **Cases Managed and/or Key Services Provided** | **FY 2021** | **FY 2022** | **FY 2023** | **FY 2024** |
| --- | --- | --- | --- | --- |
| Provide opportunity to harvest game fish and wildlife *(# of hunting, fishing, and combination licenses sold)* | 653,889 | 547,861 | 560,079 |  |
| Provide harvestable surplus of deer and elk (# of deer and elk harvested)a | 67,900a | 63,722a | NAa |  |
| Scientifically assess the abundance and health of big game populations to inform management decisions *(# of hours of deer and elk aerial surveys flown)* | 244 | 882 | 819 |  |
| Provide public access to private lands or through private lands to public lands for hunting, fishing, and trapping *(# of acres provided through Access Yes! and large tracts program)* | 1,240,714 | 1,229,861 | 1,227,288 |  |
| Provide public access to Idaho Endowment Lands for hunting, fishing, trapping and wildlife recreation (# of acres provided through Idaho Endowment Lands Partnership Agreement) | 2,347,012 | 2,347,012 | 2,347,012 |  |
| Provide public access to important wildlife areas for hunting, fishing, trapping, and viewing *(# of acres managed)* | 421,568 | 421,635 | 425,753 |  |
| Provide opportunity to hunt big game *(# elk and deer hunter days)*a | 1,465,505a  | 1,412,504a  | NAa  |  |
| Alleviate wildlife damage to agriculture (*minimum # of depredation complaints responded to*) | 1,020 | 942 | 1,137 |  |
| Compensate for wildlife damage to agriculture *(# depredation claims paid)* | 86 | 84 | 106 |  |
| Improve opportunity to harvest game fish *(# of Department-operated, hatchery-raised resident and anadromous fish stocked in ponds, lakes, and streams)* | 28,948,207 | 29,996,944 | 28,304,113 |  |
| Provide opportunity to harvest salmon and steelhead without harming threatened populations *(angler hours spent fishing for salmon and steelhead)* a | 830,769a | 939,039a | NAa |  |
| Provide public access to fishing waters *(# fishing and boating access sites maintained)* | 355 | 355 | 356 |  |
| Scientifically assess the abundance and health of fish populations to inform management decisions *(# surveys conducted on lakes, reservoirs, rivers, and streams)* | 487 | 568 | 582 |  |
| Enforce fish and game laws *(# of warnings and citations issued)* | 3,110 | 3,464 | 4,486 |  |
| Protect game populations, provide information, ensure human safety *(# of licenses checked by officers in the field)* | 32,583 | 46,578 | 51,271 |  |
| Provide information, analysis, and recommendations to improve fish and wildlife habitats and reduce impacts from land and water use *(minimum # technical comments, reviews, meetings, site visits, and technical data requests filled)* | 2,095 | 2,614 | 2,932 |  |
| Minimize the impacts of fish and wildlife diseases on fish and wildlife populations, livestock, and humans *(# cases, biological samples, and necropsies handled by health labs)* | 3,122 | 4,032 | 5,348  |  |
| Provide information about fishing and hunting, fish and wildlife, educational programs, volunteer opportunities, and other general agency information to the public *(average # visits per month to agency website)* | 643,850 | 591,807 | 561,612 |  |
| Train schoolteachers about how to improve their students' awareness, knowledge, skills, and responsible behavior related to Idaho's fish and wildlife. *(# teachers who attended Project Wild workshops)* c | 45 | 125 | NAc |  |
| Provide information to license buyers to increase their recreation satisfaction and opportunities *(# visitors to Idaho Hunt Planner and Fish Planner web pages)* | 745,208 | 626,162 | 669,790 |  |
| Provide for community and public involvement in management and education while reducing costs *(# Volunteer Services hours)b* | 21,818*b* | 27,230*b* | 34,477*b* |  |
| Educate students about hunting and firearms safety, ethics and responsibilities, wildlife management, and fish and game rules and regulations *(# of students Hunter Education certified)* | 14,428 | 11,453 | 12,952 |  |
| Educate students about hunting and firearms safety, ethics and responsibilities, wildlife management, and fish and game rules and regulations *(# of instructor hours volunteered for hunters, bowhunter, trapper, wolf trapper, hunter/bowhunter combo, and field day classes*) | 7,165 | 7,191 | 9,570 |  |

a – Measure based on a calendar year.

b –Measure is Volunteer Services hours only and does not include Reservist or Hunter Ed Instructor hours.

c – Measure deleted in FY23.

**Licensing Freedom Act**

Agencies who participate in licensure must report on the number of applicants denied licensure or license renewal and the number of disciplinary actions taken against license holders.

|  | **FY 2021** | **FY 2022** | **FY 2023** | **FY 2024** |
| --- | --- | --- | --- | --- |
| **COMMERICIAL WILDLIFE FARM** |
| Total Number of Licenses | *9* | *8* | *9* |  |
| Number of New Applicants Denied Licensure | *0* | *0* | *0* |  |
| Number of Applicants Refused Renewal of a License | *0* | *0* | *0* |  |
| Number of Complaints Against Licensees | *0* | *2* | *0* |  |
| Number of Final Disciplinary Actions Against Licensees | *0* | *0* | *0* |  |
| **COMMERCIAL FISHING LICENSES** |
| Total Number of Licenses | *5* | *6* | *5* |  |
| Number of New Applicants Denied Licensure | *0* | *0* | *0* |  |
| Number of Applicants Refused Renewal of a License | *0* | *0* | *0* |  |
| Number of Complaints Against Licensees | *0* | *0* | *0* |  |
| Number of Final Disciplinary Actions Against Licensees | *0* | *0* | *0* |  |
| **TAXIDERMIST / FUR BUYER** |
| Total Number of Licenses | *251* | *254* | *266* |  |
| Number of New Applicants Denied Licensure | *0* | *0* | *0* |  |
| Number of Applicants Refused Renewal of a License | *0* | *0* | *0* |  |
| Number of Complaints Against Licensees | *0* | *0* | *0* |  |
| Number of Final Disciplinary Actions Against Licensees*# of citations and warnings issued* | *3* | *3* | *3* |  |

***Part II – Performance Measures***

| **Performance Measure** | **FY 2021** | **FY 2022** | **FY 2023** | **FY 2024** | **FY 2025** |
| --- | --- | --- | --- | --- | --- |
| **Goal 1***Sustain Idaho’s fish and wildlife and the habitats upon which they depend.* |
| 1. Compliance with regulations *(# of violations/# of licenses checked)* | actual | 3,110/32,626(9.5%/5.0%) | 3,464/46,578(7.4%/7.4%) | 4,486/51,271(8.7%/9.1%) | ---------- |  |
| *target* | *Less than 10% of licenses checked result in violation/check 8% of total licenses sold* | *Less than 10% of licenses checked result in violation/check 8% of total licenses sold* | *Less than 10% of licenses checked result in violation/check 8% of total licenses sold* | *Less than 10% of licenses checked result in violation/check 8% of total licenses sold* |  |
| 2. Elk and deer populations are meeting objectives *(% zones and units meeting objectives)*b | actual | 84% | 84% | NAb | ---------- |  |
| *target* | *90%* | *90%* | *NAb* | *NAb* |  |
| 3. Opportunity to harvest game fish *(# of Department-operated, hatchery-raised resident and anadromous fish stocked in ponds, lakes, and streams)* | actual | 28,948,207 | 29,996,944 | 28,304,113 | ---------- |  |
| *target* | *30,000,000* | *30,000,000* | *30,000,000* | *30,000,000* |  |
| **Goal 2***Meet the demand for hunting, fishing, trapping, and other wildlife recreation.* |
| 4. Landowners allow access for fish & wildlife recreation *(# of properties enrolled/# private acres in Access Yes! Program)* | actual | 96 / 341,215 | 93 / 336,518 | 100 / 330,725 | ---------- |  |
| *target* | *90 / 350,000* | *90 / 350,000* | *90 / 350,000* | *90 / 350,000* |  |
| 5.     Landowners with 50,0000+ acre parcels allow access for fish & wildlife recreation (# private acres in Large Tract Program) | actual | 899,499 | 893,343 | 896,563 | ---------- |  |
| *target* | *941,000* | *941,000* | *941,000* | *941,000* |  |
| 6.     Idahoans can access endowment lands for fish & wildlife recreation, while maintaining the integrity of IDL's constitutional responsibility (# acres in Idaho Endowment Lands Partnership Program) | actual | 2.35 million | 2.35 million | 2.35 million | ---------- |  |
| *target* | *2.35 million* | *2.35 million* | *2.35 million* | *2.35 million* |  |
| 7.     Idaho citizens hunt, trap, and uphold the North American Model of Wildlife Conservation (# of resident hunting and combination license holders a / # resident trapping licenses) | actual | 222,830a / 2,230 | 255,491a / 2,191 | NAa / 2,261 | ---------- |  |
| *target* | *245,000* a */ 2,300* | *245,000* a */ 2,300* | *245,000* a */ 2,300* | *245,000* a */ 2,300* |  |
| 8.     Idaho citizens fish and uphold the North American Model of Wildlife Conservation (# of resident fishing license holder a) | actual | 183,211a | 177,029a | NAa | ---------- |  |
| *target* | *166,000* a | *166,000* a | *166,000* a | *166,000* a |  |
| **Goal 3***Improve public understanding of and involvement in fish and wildlife management.* |
| 9. Effectively convey and distribute information about wildlife and wildlife-based recreation *(# of unique visitors per year to Fish and Game website)* | actual | 3.98 million | 3.64 million | 3.50 million | ---------- |  |
| *target* | *2.00 million* | *2.00 million* | *2.00 million* | *2.00 million* |  |
| **Goal 4***Enhance the capability of Fish and Game to manage fish and wildlife and serve the public.* |
| 10. Attract and retain highly qualified personnel *(% adequate registers/% retention of hired FTEs after two years of employment)* | actual | 86/85 | 72/88 | 96/88 | ---------- |  |
| *target* | *98 / 88* | *98 / 88* | *98 / 88* | *98 / 88* |  |

a Based on previous calendar year license holders.

b This performance measure was deleted in FY23.

**Performance Measure Explanatory Notes**

1. The benchmark is based on past performance by Department officers.
2. The metric is based on cow elk in elk zones; % four-point mule deer bucks in mule deer data analysis unit; % five-point whitetail bucks in whitetail data analysis unit. The benchmark is a target to meet objectives laid out in big game species plans. Objectives in the plans are based on historical biological data as well as the social requests for various hunting experiences. Many external factors, such as wildfire and weather, affect the Department’s ability to achieve objectives.
3. This measure was added in FY 2014. The benchmark is based on maintaining the FY 2013 level of production.
4. The benchmark is based on past success of the Access Yes! program and the cost per acre.
5. This measure was added in FY 2020. The benchmark is based on maintaining the FY 2020 level of acreage, past success of the Large Tract program, available budget, and cost per acre.
6. This measure was added in FY 2020. The benchmark is based on maintaining the FY 2020 level of acreage, past success of the Endowment Land Agreement, available budget, and cost per acre.
7. This measure was added in FY 2020. The benchmark is based on maintaining the calendar year 2019 level of resident hunting & combo license holders and FY 2020 trapping license holder.
8. This measure was added in FY 2020. The benchmark is based on maintaining the calendar year 2019 level of resident fishing license holders.
9. This performance measure was added in FY 2014. The benchmark is based on expected growth in web traffic.
10. An “adequate register” is defined as one with at least five qualified applicants. The percent of adequate registers was determined by the formula **[# adequate registers ÷ total open competitive registers]**. The benchmark is based on the average over the past four fiscal years.

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