

Part I – Agency Profile

Agency Overview

The Idaho State Legislature created the Idaho Department of Fish and Game in 1899. In 1938, by voter initiative, the Fish and Game Commission was created to set policy for the Department and administer the state wildlife policy established in Title 36 of *Idaho Code*. Commissioners are appointed by the Governor from the seven administrative regions of the Department and serve staggered, four-year terms. The FY 2021 Commissioners were as follows: Brad Corkill (Panhandle), Don Ebert (Clearwater), Tim Murphy (Southwest), Greg Cameron (Magic Valley), Lane Clezie (Southeast), Derick Attebury (Upper Snake), and Ron Davies (Salmon). The Commission holds most of the regulatory authority for hunting, fishing, and trapping.

The Director, Ed Schriever, is appointed by the Commission and serves as Secretary to the Commission and leader of the Department. The Department's 553 classified employees are divided into six core functions: Administration, Communications, Enforcement, Engineering, Fisheries, and Wildlife. Each function is divided into operations and program staff. Operations staff, led by Regional Supervisors, implements Department programs in seven regional offices and one sub-regional office. Boise program staff, led by Bureau Chiefs, direct and integrate statewide operations as well as hatchery, research, fish and wildlife health, intergovernmental, and interagency programs. The Department's long-term strategic plan was approved by the Commission in 2015 and serves as the basis for the annual Direction document that is submitted each year as required by *Idaho Code* 67:1903.

The Department's FY 2022 original appropriation of \$128.2 million is funded by license and tag sales, federal and private grants, and contracts. The budget does not include any annual Idaho general tax revenue appropriation. Hunters, anglers, and wildlife viewers in Idaho generate over \$2.1 billion in economic output that provides 25,700 jobs and almost \$155 million in state and local tax revenue to Idaho (in 2011 dollars).

The Department's 2015 Strategic Plan establishes overarching mission goals and objectives to sustain public-trust fish and wildlife resources while maintaining state management sovereignty; meet public expectations for hunting, fishing, and trapping opportunities; and engage with the public to promote Idaho's outdoor heritage and economy. Ongoing key challenges to the Department's mission include Idaho's population growth and associated land-use changes; changing trends in weather and climate that affect habitat productivity for supporting fish and wildlife; and recruitment and retention of hunters, anglers, and trappers to sustain Idaho's wildlife legacy. During FY21, the Department faced additional COVID-imposed challenges to agency operations and customer service. Throughout the pandemic, the Department maintained close coordination with the Governor's Office, State Family agencies, and external partners to continue implementing Strategic Plan priorities while also emphasizing staff and public safety. Through this partner coordination, coupled with staff commitment and ingenuity, no mission-critical activities or customer services were significantly interrupted during the year.

Core Functions/Idaho Code

The Department's mission and charter are outlined in *Idaho Code*, Section 36-103. Briefly, it states that all wildlife in Idaho is to be preserved, protected, perpetuated and managed for the citizens of the state in a manner that provides continued supplies for hunting, fishing and trapping. In 2012, 70% of voters in Idaho approved a constitutional amendment that ensures the public's right to hunt, fish, and trap and signifies that the preferred method of managing wildlife populations is through regulated hunting, fishing, and trapping. The Department also has the legal responsibility to preserve and protect native plants whenever it appears that they might possibly become extinct (*Idaho Code*, Section 18-3913) and to consult with the Office of Species Conservation on threatened and endangered wildlife and plant issues (*Idaho Code*, Section 67-818[3]a).

To fulfill this mission, the Department has four goals:

- Sustain Idaho's fish and wildlife and the habitats upon which they depend.
- Meet the demand for hunting, fishing, trapping and other wildlife recreation.
- Improve public understanding of and involvement in fish and wildlife management.
- Enhance the capability of the Department to manage fish and wildlife and serve the public.

The Department achieves its goals through its core functions:

- **Administration** – Provide fiscal services, information systems, internal controls, human resources, policy, and direction.
- **Communications** – Inform, educate, and involve people in the management of Idaho's fish and wildlife.
- **Enforcement** – Enforce the law and provide public information to achieve compliance with regulations.
- **Engineering** – Construct and maintain facilities in a cost-effective, efficient, and safe manner.
- **Fisheries** – Inventory, monitor, and manage Idaho's fish resources.
- **Wildlife** – Inventory, monitor, and manage Idaho's wildlife and plant resources.

Revenue and Expenditures

Revenue	FY 2018	FY 2019	FY 2020	FY 2021
License & Permits	\$46,039,957	\$48,929,267	\$55,542,699	\$59,837,210
Dingell-Johnson	\$5,827,435	\$6,015,533	\$6,470,904	\$6,290,761
Pittman-Robertson	\$13,322,267	\$16,424,095	\$17,371,150	\$16,562,871
Federal	\$24,308,250	\$23,775,908	\$28,210,163	\$27,241,037
State				\$3,395,944
Private & Local	\$10,389,284	\$9,443,832	\$9,920,480	\$6,092,597
Miscellaneous	\$2,506,316	\$3,689,330	\$3,016,983	\$5,006,348
Current Year Revenue	\$102,393,509	\$108,277,965	\$120,532,379	\$124,426,768
Expenditures	FY 2018	FY 2019	FY 2020	FY 2021
Personnel	\$51,532,300	\$52,438,000	\$53,138,000	\$51,706,200
Operating	\$37,439,800	\$41,801,600	\$49,214,200	\$47,159,300
Capital Outlay	\$11,436,200	\$10,688,500	\$11,111,000	\$12,462,000
Trustee/Benefit Payments	\$1,274,500	\$2,366,200	\$1,542,200	\$1,314,400
Total	\$101,682,800	\$107,294,300	\$115,005,400	\$112,641,900

* Beginning in FY21, the Department updated its approach to how revenue is reported. The new classification method breaks out "State" revenues into their own category (previously included in "Private & Local") and excludes cash transfers from revenue figures.

Profile of Cases Managed and/or Key Services Provided

Cases Managed and/or Key Services Provided	FY 2018	FY 2019	FY 2020	FY 2021
Provide opportunity to harvest game fish and wildlife (# of hunting, fishing, and combination licenses sold)	588,632	593,782	651,511	653,889
Provide harvestable surplus of deer and elk (# of deer and elk harvested) ^a	74,434 ^a	65,761 ^a	72,434 ^a	NA ^a
Scientifically assess the abundance and health of big game populations to inform management decisions (# of hours of deer and elk aerial surveys flown)	729	942	695	244
Provide public access to private lands or through private lands to public lands for hunting, fishing, and trapping (# of acres provided through Access Yes! and large tracts ^g program)	885,514	1,262,639 ^g	1,251,775 ^g	1,240,714 ^g
Provide public access to Idaho Endowment Lands for hunting, fishing, trapping and wildlife recreation (# of acres provided through Idaho Endowment Lands Partnership Agreement) ^h	NA ^h	NA ^h	2,347,012 ^h	2,347,012 ^h
Provide public access to important wildlife areas for hunting, fishing, trapping, and viewing (# of acres managed)	414,500	415,000	417,158	421,568
Provide opportunity to hunt big game (# elk and deer hunter days) ^a	1,565,389 ^a	1,534,402 ^a	1,621,261 ^a	NA ^a

Cases Managed and/or Key Services Provided	FY 2018	FY 2019	FY 2020	FY 2021
Alleviate wildlife damage to agriculture (<i>minimum # of depredation complaints responded to</i>)	972	1,036	1,017	1,020
Compensate for wildlife damage to agriculture (<i># depredation claims paid</i>)	64	88	84	86
Improve opportunity to harvest game fish (<i># of Department-operated, hatchery-raised resident and anadromous fish stocked in ponds, lakes, and streams</i>)	30,042,476	29,011,041	29,699,863	28,948,207
Provide opportunity to harvest salmon and steelhead without harming threatened populations (<i>angler hours spent fishing for salmon and steelhead</i>)	1,141,000 ^b	792,089 ^f	495,262 ^f	745,510 ^f
Provide public access to fishing waters (<i># fishing and boating access sites maintained</i>)	341	343	346	355
Scientifically assess the abundance and health of fish populations to inform management decisions (<i># surveys conducted on lakes, reservoirs, rivers, and streams</i>)	685	367	504	487
Enforce fish and game laws (<i># of warnings and citations issued</i>)	3,752	4,060	3,727	3,110
Protect game populations, provide information, ensure human safety (<i># of licenses checked by officers in the field</i>)	56,416	53,801	45,369	32,583
Provide information, analysis, and recommendations to improve fish and wildlife habitats and reduce impacts from land and water use (<i>minimum # technical comments, reviews, meetings, site visits, and technical data requests filled</i>)	1,721	2,486	1,958	2,095
Minimize the impacts of fish and wildlife diseases on fish and wildlife populations, livestock, and humans (<i># cases, biological samples, and necropsies handled by health labs</i>)	2,808	3,843	3,156	3,122
Provide information about fishing and hunting, fish and wildlife, educational programs, volunteer opportunities, and other general agency information to the public (<i>average # visits per month to agency website</i>)	389,553	464,097	523,315	643,850
Train schoolteachers about how to improve their students' awareness, knowledge, skills, and responsible behavior related to Idaho's fish and wildlife. (<i># teachers who attended Project Wild workshops</i>)	337	246	141	45
Provide information to license buyers to increase their recreation satisfaction and opportunities (<i># visitors to Idaho Hunt Planner and Fish Planner web pages</i>)	521,189	624,004	709,392	745,208
Provide for community and public involvement in management and education while reducing costs (<i># Volunteer Services hours</i>) ^c	NA ^d	21,949 ^{e,c}	25,418 ^c	21,818 ^c
Educate students about hunting and firearms safety, ethics and responsibilities, wildlife management, and fish and game rules and regulations (<i># of students Hunter Education certified</i>)	14,567	14,771	15,355	14,428

Cases Managed and/or Key Services Provided	FY 2018	FY 2019	FY 2020	FY 2021
Educate students about hunting and firearms safety, ethics and responsibilities, wildlife management, and fish and game rules and regulations (<i># of instructor hours volunteered for hunters, bowhunter, trapper, wolf trapper, hunter/bowhunter combo, and field day classes</i>)	15,682	12,494	7,165	2,813

^a- Measure based on a calendar year.

^b- Tally is incomplete.

^c- Measure is Volunteer Services hours only and does not include Reservist or Hunter Ed Instructor hours.

^d- Measure deleted in FY18. Information across regions and programs is inconsistent year-to-year.

^e- Measure added back in FY19 because a new tracking system was implemented.

^f- Measure will now be reported for calendar year rather than fiscal year to better align with fishing seasons and corresponding harvest and effort estimates.

^g- Starting in FY19, this measure will include access provided through the new "large tracts" land lease program that targets multi-year access to parcels 50,000 acres or larger and is funded by the access/degradation fee established from House Bill 230.

^h- Measure added in FY20

Licensing Freedom Act

Agencies who participate in licensure must report on the number of applicants denied licensure or license renewal and the number of disciplinary actions taken against license holders.

	FY 2018	FY 2019	FY 2020	FY 2021
COMMERCIAL WILDLIFE FARM				
Total Number of Licenses	1	0	0	1
Number of New Applicants Denied Licensure	0	0	0	0
Number of Applicants Refused Renewal of a License	0	0	0	0
Number of Complaints Against Licensees	0	0	0	0
Number of Final Disciplinary Actions Against Licensees	0	0	0	0
COMMERCIAL FISHING LICENSES				
Total Number of Licenses	11	6	9	5
Number of New Applicants Denied Licensure	0	0	0	0
Number of Applicants Refused Renewal of a License	0	0	0	0
Number of Complaints Against Licensees	0	0	0	0
Number of Final Disciplinary Actions Against Licensees	0	0	0	0
TAXIDERMIST / FUR BUYER				
Total Number of Licenses	227	263	289	251
Number of New Applicants Denied Licensure	0	0	0	0
Number of Applicants Refused Renewal of a License	0	0	0	0
Number of Complaints Against Licensees	0	0	0	0
Number of Final Disciplinary Actions Against Licensees <i># of citations and warnings issued</i>	9	3	3	3

Part II – Performance Measures

Performance Measure		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Goal 1						
<i>Sustain Idaho's fish and wildlife and the habitats upon which they depend.</i>						
1. Compliance with regulations (# of violations/# of licenses checked)	actual	3,752/56,416 (6.7%/9.6%)	4,060/53,801 (7.5% / 9.1%)	3,727/45,369 (8.2% / 7.0%)	3,110/32,626 (9.5%/5.0%)	-----
	target	Less than 10% of licenses checked result in violation/check 15% of total licenses sold	Less than 10% of licenses checked result in violation/check 15% of total licenses sold	Less than 10% of licenses checked result in violation/check 8% of total licenses sold ^b	Less than 10% of licenses checked result in violation/check 8% of total licenses sold ^b	Less than 10% of licenses checked result in violation/check 8% of total licenses sold ^b
2. Elk and deer populations are meeting objectives (% zones and units meeting objectives)	actual	88%	89%	87%	84%	-----
	target	90%	90%	90%	90%	90%
3. Opportunity to harvest game fish (# of Department-operated, hatchery-raised resident and anadromous fish stocked in ponds, lakes, and streams)	actual	30,042,476	29,011,041	29,699,863	28,948,207	-----
	target	23,900,000	30,000,000 ^a	30,000,000 ^a	30,000,000 ^a	30,000,000 ^a
Goal 2						
<i>Meet the demand for hunting, fishing, trapping, and other wildlife recreation.</i>						
4. Landowners allow access for fish & wildlife recreation (# of properties enrolled/# private acres in Access Yes! Program)	actual	87 / 335,879	77 / 318,042	89 / 310,803	96 / 341,215	-----
	target	90 / 350,000	90 / 350,000	90 / 350,000	90 / 350,000	90 / 350,000
5. Landowners with 50,000+ acre parcels allow access for fish & wildlife recreation (# private acres in Large Tract Program)	actual			940,971	899,499	-----
	target			941,000	941,000	941,000
6. Idahoans can access endowment lands for fish & wildlife recreation, while maintaining the integrity of IDL's constitutional responsibility (# acres in Idaho Endowment Lands Partnership Program)	actual			2.35 million	2.35 million	-----
	target			2.35 million	2.35 million	2.35 million

Performance Measure		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
7. Idaho citizens hunt, trap, and uphold the North American Model of Wildlife Conservation (# of resident hunting and combination license holders ^d / # resident trapping licenses)	actual		245,099 ^c / 1,790	262,985 ^c / 2,102	NA ^c / 2,230	-----
	target		245,000 ^c / 2,300	245,000 ^c / 2,300	245,000 ^c / 2,300	245,000 ^c / 2,300
8. Idaho citizens fish and uphold the North American Model of Wildlife Conservation (# of resident fishing license holder ^d)	actual		165,774 ^c	202,968 ^c	NA ^c	-----
	target		166,000 ^c	166,000 ^c	166,000 ^c	166,000 ^c
Goal 3						
<i>Improve public understanding of and involvement in fish and wildlife management.</i>						
9. Effectively convey and distribute information about wildlife and wildlife-based recreation (# of unique visitors per year to Fish and Game website)	actual	2.09 million	2.38 million	3.00 million	3.98 million	-----
	target	2.00 million	2.00 million	2.00 million	2.00 million	2.00 million
Goal 4						
<i>Enhance the capability of Fish and Game to manage fish and wildlife and serve the public.</i>						
10. Attract and retain highly qualified personnel (% adequate registers/% retention of hired FTEs after two years of employment)	actual	92 / 88	91 / 92	88/93	86/85	-----
	target	98 / 88	98 / 88	98 / 88	98 / 88	98 / 88
	target	3.0%	3.0%	3.0%	NA ^c	NA ^c

^a This benchmark was changed in FY18. The new benchmark is based on meeting 92% of fisheries managers' requests for trout and kokanee and 92% of steelhead and salmon hatchery capacity.

^b This benchmark was changed in FY20. The new benchmark better reflects enforcement bureau capacity related to increasing license sales.

^c Based on previous calendar year license holders

Performance Measure Explanatory Notes

1. The benchmark is based on past performance by Department officers.
2. The metric is based on cow elk in elk zones; % four-point mule deer bucks in mule deer data analysis unit; % five-point whitetail bucks in whitetail data analysis unit. The benchmark is a target to meet objectives laid out in big game species plans. Objectives in the plans are based on historical biological data as well as the social requests for various hunting experiences. Many external factors, such as wildfire and weather, affect the Department's ability to achieve objectives.
3. This measure was added in FY 2014. The benchmark is based on maintaining the FY 2013 level of production.
4. The benchmark is based on past success of the Access Yes! program and the cost per acre.
5. This measure was added in FY 2020. The benchmark is based on maintaining the FY 2020 level of acreage, past success of the Large Tract program, available budget, and cost per acre.
6. This measure was added in FY 2020. The benchmark is based on maintaining the FY 2020 level of acreage, past success of the Endowment Land Agreement, available budget, and cost per acre.

7. This measure was added in FY 2020. The benchmark is based on maintaining the calendar year 2019 level of resident hunting & combo license holders and FY 2020 trapping license holder.
8. This measure was added in FY 2020. The benchmark is based on maintaining the calendar year 2019 level of resident fishing license holders.
9. This performance measure was added in FY 2014. The benchmark is based on expected growth in web traffic.
10. An “adequate register” is defined as one with at least five qualified applicants. The percent of adequate registers was determined by the formula **[# adequate registers ÷ total open competitive registers]**. The benchmark is based on the average over the past four fiscal years.

For More Information Contact

Ian Malepeai
Marketing Program Manager
Fish and Game, Department of
P.O. Box 25
Boise, ID 83707
Phone: (208) 287-2870
E-mail: ian.malepeai@idfg.idaho.gov