# IDAHO BRAND BOARD



# **Strategic Plan FY 2026 – 2029**

Brad Little Governor

Ted VanderSchaaf Brand Board Chairman Colonel Bill Gardiner ISP Director

Cody Burlile State Brand Inspector

### **MISSION**

Serve and protect the Idaho livestock industry from theft, illegal transportation, and illegal slaughter of livestock by applying professional livestock identification principles, recording livestock brands, performing brand inspections, and enforcing Idaho livestock brand laws.

#### **VISION**

Provide advanced protection through modernization, technology, education, inspection, and enforcement.

### **GUIDING PRINCIPLES**

- Benefit Idaho's livestock industry
- Adhere to legislative intent and statute
- Endorse government accountability, fiscal responsibility, and transparency
- Embrace modernized information technology
- Fortify trusted relationships, ensuring confidence in government
- Provide shared expertise among affiliates.

### **CORE FUNCTIONS**

- Perform Brand Inspection on all cattle and equine when change of ownership occurs, when leaving the state or destined to slaughter.
- Uphold all existing Brand Registrations.
- Process new Brand applications.
- Process Transfer of Brand applications.
- Maintain existing and process new Livestock Dealer and Dealer Representative Licenses.
- Collect and process subsidiary assessments fees for Idaho Beef Council,
  Animal Damage Control Board, Livestock Disease Control, Wolf Control Board,
  and Idaho Horse Council.

Enforce all livestock Brand laws.

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#### **KEY PERFORMANCE MEASURES**

Performance Measures are developed based on internal targets established to enhance efficiencies and improve customer service. Benchmarks with quantifiable targets have been refined in this Plan after review of past years' performance and the potential occurrence of key external factors. These are measured at the completion of each fiscal year and reported in the agency's annual performance report.

## **GOAL**

Enhance electronic Livestock Brand Inspection Software to include mobile inspection, online/mobile billing and payment, and improved services for brand recording, brand transfers and livestock dealer licensing.

Objective: Modernize industry services with enhanced inspection quality, data

efficiency, and fiscal effectiveness while allowing for immediate data access for animal disease traceability and proficiency in

response to information requests.

Performance

Measure: Complete platform development, software implementation and staff

training to allow for proficiency through modernized brand

inspection software.

Benchmark: 100% by FY2028

Explanation: Benchmark is based on development and execution of

individual project segments needed for full implementation.

■ Office/Mobile Platform Integration – 5%

■ Mobile Billing/Payment Structure – 10%

■ Online Brand Services Application – 20%

■ Mobile Cattle Field Inspection Application – 20%

■ Mobile Equine Field Inspection Application – 10%

■ Mobile Lifetime Inspection Application – 10%

■ Mobile Livestock Market Inspection Application – 20%

■ Staff Training – 5%

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External Factors: Limited funding, software development, vendor availability and

performance, uninterrupted commerce, staff availability and

training.

#### **GOAL**

#### Provide consistent and prompt service when processing brand applications.

Objective: Process and approve brand applications in a timely manner

Performance

Measure: Process all brand applications within 10 business days of receipt.

Benchmark: 100%.

Explanation: Benchmark is based on the number of brand application

processed within 10 business days, verses those not being

processed within the targeted timeframe.

External Factors: Limited staff, seasonality, extraordinary challenges

#### GOAL

#### Impound proceeds where ownership of livestock is questionable or indeterminate.

Objective: Protect livestock owners throughout the state by validating

ownership.

Performance

Measure: Allocate impounded proceeds to rightful owners.

Benchmark: 95-100%

Explanation: Benchmark is based on the total number of livestock or

proceeds impounded verses those that are released to

the rightful owner.

External Factors: Lack of proof of ownership (branding, bill of sale, brand

*inspection cert.*), expired brand recordings, estate probate, financial institution clearances, UCC act, unidentified owner.

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