Agency: Division of Human Resources

194

In accordance with 67-3502 Idaho Code, I certify the included budget properly states the receipts and expenditures of the departments (agency, office, or institution) for the fiscal years indicated.

Signature of Department Director:

Run Date: /28/25 2:25 PM

Janelle White

Date: 08/28/2025

|                      |           |       | FY 2025 Total<br>Appropriation | FY 2025 Total<br>Expenditures | FY 2026<br>Original<br>Appropriation | FY 2026<br>Estimated<br>Expenditures | FY 2027 Total<br>Request |
|----------------------|-----------|-------|--------------------------------|-------------------------------|--------------------------------------|--------------------------------------|--------------------------|
| Appropriation Unit   |           |       |                                |                               |                                      |                                      |                          |
| Division of Human Re | sources   |       | 18,298,500                     | 17,079,100                    | 19,209,600                           | 19,209,600                           | 19,963,800               |
|                      |           | Total | 18,298,500                     | 17,079,100                    | 19,209,600                           | 19,209,600                           | 19,963,800               |
| By Fund Source       |           |       |                                |                               |                                      |                                      |                          |
| D 47512              | Dedicated |       | 18,298,500                     | 17,079,100                    | 19,209,600                           | 19,209,600                           | 19,963,800               |
|                      |           | Total | 18,298,500                     | 17,079,100                    | 19,209,600                           | 19,209,600                           | 19,963,800               |
| By Account Category  |           |       |                                |                               |                                      |                                      |                          |
| Personnel Cost       |           |       | 16,980,100                     | 15,846,100                    | 17,837,000                           | 17,837,000                           | 18,591,200               |
| Operating Expense    |           |       | 1,318,400                      | 1,233,000                     | 1,372,600                            | 1,372,600                            | 1,372,600                |
|                      |           | Total | 18,298,500                     | 17,079,100                    | 19,209,600                           | 19,209,600                           | 19,963,800               |
| FTP Positions        |           |       | 166                            | 166                           | 166                                  | 166                                  | 166                      |
|                      |           | Total | 166                            | 166                           | 166                                  | 166                                  | 166                      |
|                      |           |       |                                |                               |                                      |                                      |                          |

Page 1

**Division Description** 

Request for Fiscal Year: 2027

Agency: Division of Human Resources

194

Division: Division of Human Resources

DH1

Statutory Authority: IC § 67-5301

The Division of Human Resources (DHR) is organized within the Office of the Governor. The division is responsible for employee recruitment, job classification, employee assessment and selection processes, compensation issues, workforce planning and development, employee relations, and providing human resource policy to comply with applicable laws and regulations.

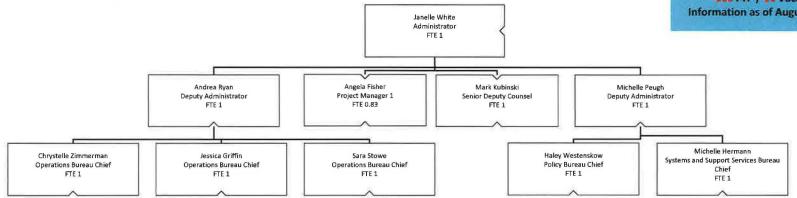
The administrator of the division is appointed by and reports to the Governor. The Personnel Commission hears appeals of dismissals, demotions, or suspensions by agency directors, or rulings made by the administrator. The commission is financially and administratively supported by the Division of Human Resources. Most of the former powers and duties of the Personnel Commission were statutorily transferred to the administrator of the Division of Human Resources in FY 2000. [Statutory Authority: Chapter 53, Title 67, Idaho Code]

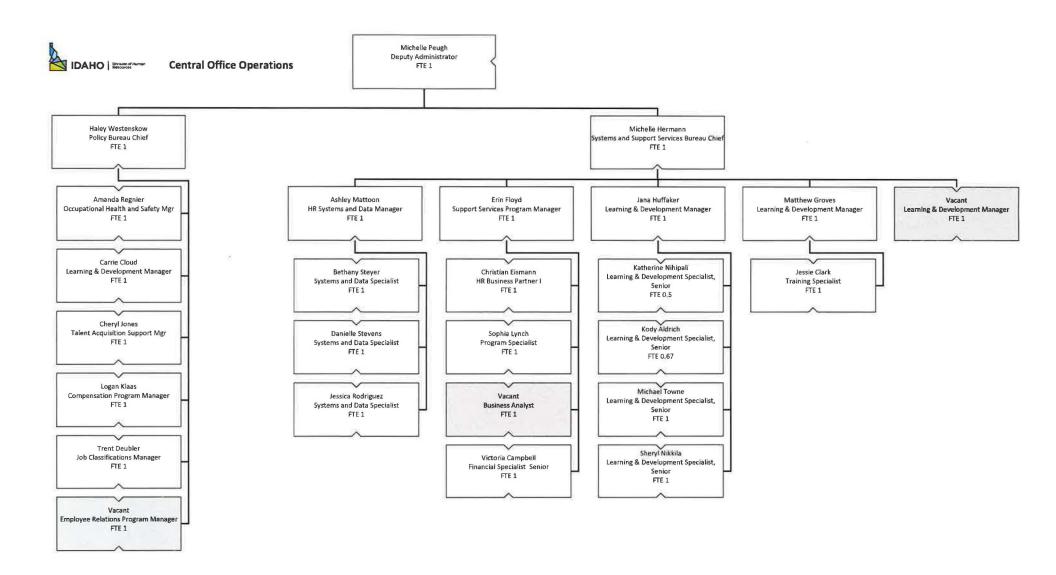
Run Date: 8/28/25 2:27 PM Page 1

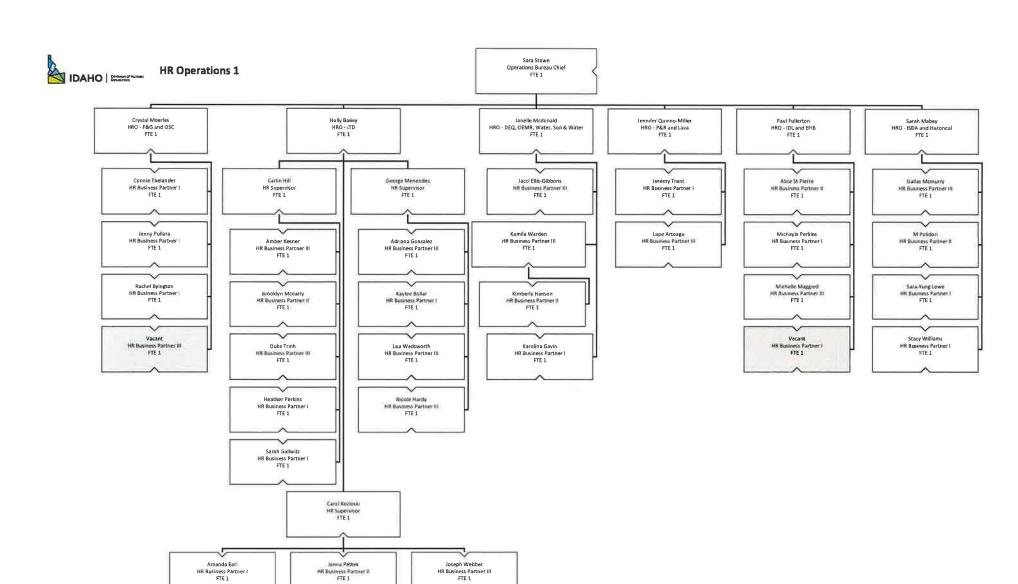


#### **Executive Leadership Team**

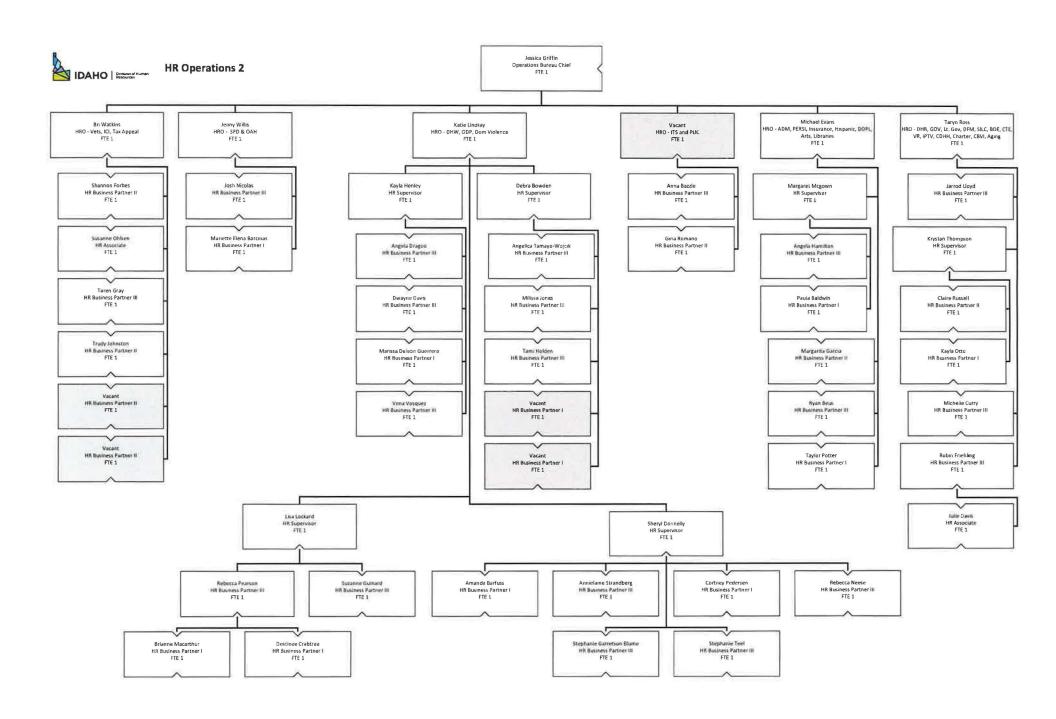
State of Idaho
DHR Organizational Chart
166 FTP / 11 Vacancies
Information as of August 17, 2025

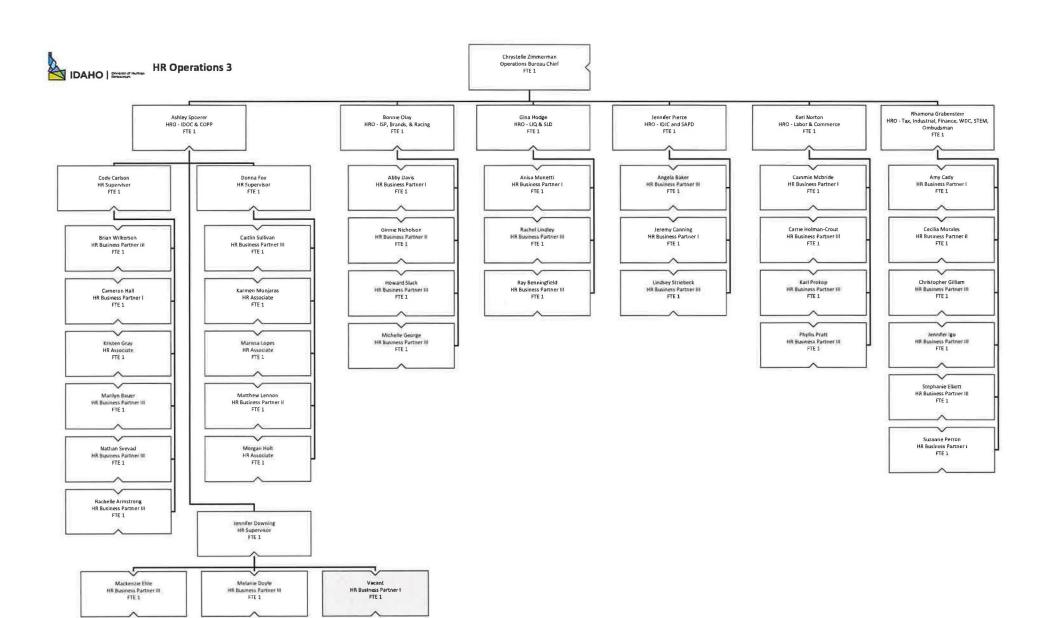






FTE 1





Agency: Division of Human Resources

194

Page 1

|                   |   | FY 23 Actuals | FY 24 Actuals | FY 25 Actuals | FY 26<br>Estimated<br>Revenue | FY 27<br>Estimated<br>Revenue | Significant Ass |
|-------------------|---|---------------|---------------|---------------|-------------------------------|-------------------------------|-----------------|
| Fund 10000 Gene   | ral Fund  |               |               |               |                               |                               |                 |
| 435               | Sale of Services  | 0             | 2,435         | 0             | 0                             | 0                             |                 |
|                   | General Fund Total                                      | 0             | 2,435         | 0             | 0                             | 0                             |                 |
| Fund 47512 Profes | ssional Services: Division Of Human                     | Resources     |               |               |                               |                               |                 |
| 410               | License, Permits & Fees                                 | 108,700       | 23,540        | 95,957        | 98,000                        | 98,000                        |                 |
| 435               | Sale of Services  | 2,403,500     | 15,959,503    | 16,895,160    | 17,400,000                    | 18,589,300                    |                 |
| 441               | Sales of Goods  | 81,900        | 0             | 0             | 0                             | 0                             |                 |
| 460               | Interest  | 41,900        | 59,814        | 60,609        | 60,000                        | 60,000                        |                 |
| 470               | Other Revenue   | 1,600         | 0             | 2,655         | 0                             | 0                             |                 |
| Professio         | nal Services: Division Of Human<br>Resources Fund Total | 2,637,600     | 16,042,857    | 17,054,381    | 17,558,000                    | 18,747,300                    |                 |
|                   | Agency Name Total                                       | 2,637,600     | 16,045,292    | 17,054,381    | 17,558,000                    | 18,747,300                    |                 |

Run Date: 8/27/25 6:00 PM

# FORM B12: ANALYSIS OF FUND BALANCES Agency/Department: 194 Division of Human Resources Original Request Date: August 20, 2025 Sources and bloom

#### Sources and Uses:

The Division of Human Resources (DHR) is funded with fees paid by all state agencies that have non-classified and classified positions. The amount is equivalent to a portion of each non-classified and classified position's gross salary. Section 67-5301, Idaho Code.

| FUND NAME:                                | FUND NAME                              | FUND CODE:    | 47512 | FY 2024 Actual | FY 2025 Actual | FY 2026 Estimate | FY 2027 Estimate |
|---|--|---------------|-------|----------------|----------------|------------------|------------------|
| 01. Beginning Unobligated Cash Bal        | ance                                   |               |       | 1,295,300      | 1,504,400      | 1,132,900        | (518,700)        |
| 02. Prior Year Executive Carry Forward    | d [DU 1.13 Executive Branch Authorized | d Carry Over] |       |                | 0              | 0                | 0                |
| 03. Prior Year Reappropriation [DU 0.4    | 1 Legislature Authorized Carry Over]   |               |       |                | 0              | 0                | 0                |
| 04. Subtotal Beginning Cash Balanc        | e                                      |               |       | 1,295,300      | 1,504,400      | 1,132,900        | (518,700)        |
| 05. Revenues [from Form B-11]             |  |               |       | 16,042,857     | 17,054,381     | 17,558,000       | 18,747,300       |
| 06. Non-Revenue Receipts and Other        | Adjustments                            |               |       | (53,018)       |                |                  |                  |
| 07. Statutory Transfers In                |  |               |       |                |                |                  |                  |
| 08. Operating Transfers In                |  |               |       |                |                |                  |                  |
| 09. Subtotal Cash Available for the Y     | fear ear                               |               |       | 17,285,139     | 18,558,781     | 18,690,900       | 18,228,600       |
| 10. Statutory Transfers Out               |  |               |       |                |                |                  |                  |
| 11. Operating Transfers Out               |  |               |       |                |                |                  |                  |
| 12. Non-Expenditure Distributions and     | Other Adjustments                      |               |       | (1,367)        |                |                  |                  |
| 13. Total Cash Available for Year [=F     | Row 9 - (Rows 10→12)]                  |               |       | 17,286,506     | 18,558,781     | 18,690,900       | 18,228,600       |
| 14. Borrowing Limit                       |  |               |       |                |                |                  |                  |
| 15. Total Available Funds for the Yea     | ar                                     |               |       | 17,286,506     | 18,558,781     | 18,690,900       | 18,228,600       |
| 16. Original Appropriation                |  |               |       | 17,380,500     | 18,298,500     | 19,209,600       | 19,963,800       |
| 17. Prior Year Reappropriation [same a    | as Row 03]                             |               |       | 0              | 0              | 0                | 0                |
| 18. Legislative Supplementals and (Re     |  |               |       |                |                |                  |                  |
| 19. Subtotal Legislative Authorizatio     |  |               |       | 17,380,500     | 18,298,500     | 19,209,600       | 19,963,800       |
| 20. Prior Year Executive Carry Forward    | [DU 1.13, same as Row 02]              |               |       | 0              | 0              | 0                | 0                |
| 21. Non-cogs and Receipts to Appropri     | ialions [DU 1.12 & DU 1.4x]            |               |       |                |                |                  |                  |
| 22. Total Spending Authorizations         |  |               |       | 17,380,500     | 18,298,500     | 19,209,600       | 19,963,800       |
| 23. Executive Carry Forward Reversion     | ns/Cancelations ( DU 1.81)             |               |       |                |                |                  |                  |
| 24. Final Year End Reversions (DU 1.6     |  |               |       | 1,598,412      | 1,061,861      | 0                | 0                |
| 25. Subtotal Reversions & Cancelation     |  |               |       | 1,598,412      | 1,061,861      | 0                | 0                |
| 26. Current Year Executive Carry Forw     | ard To Next Year [DU 1.81]             |               |       |                |                |                  |                  |
| 27. Current Year Reappropriation To N     | lext Year [DU 1.7x]                    |               |       |                |                |                  |                  |
| 28. Total Unused Spending Authoriz        | ations                                 |               |       | 1,598,412      | 1,061,861      | 0                | 0                |
| 29. Authorized Total Cash Expenditu       | res [= Row 22 - Row 29]                |               |       | 15,782,088     | 17,236,639     | 19,209,600       | 19,963,800       |
| 30. Continuously Appropriated Expend      | itures                                 |               |       | T .            |                |                  |                  |
| 31. Ending Available Operating Fund       | is Balance [= Row 15 - Row 29 - Row    | 30]           |       | 1,504,418      | 1,322,140      | (518,700)        | (1,735,200)      |
| 32. Current Year Executive Carry Forw     |  |               |       | 0              | 0              | 0                | 0                |
| 33. Current Year Reappropriation To N     |  |               |       | 0              | 0              | 0                | 0                |
| 34. Borrowing Limit                       | •                                      |               |       | 0              | 0              | 0                | 0                |
| 55. Ending Unobligated Cash Balance       | ce [= Row 31 - (Rows 32→ 34)]          |               |       | 1,504,400      | 1,132,900      | (518,700)        | (1,735,200)      |
| 36. Investments Direct by Agency          | * ***                                  |               |       | 0              |                |                  |                  |
| 37. Ending Unobligated Cash Balance       | ce Plus Direct Investments             |               |       | 1,504,400      | 1,132,900      | (518,700)        | (1,735,200)      |
| 38. Outstanding Loans [if this fund is pa |  |               |       | 0              | 0              | 0                | 0                |

|  | FTP               | Personnel<br>Costs             | Operating Expense | Capital Outlay | Trustee<br>Benefit | Total           |
|--|-------------------|--------------------------------|-------------------|----------------|--------------------|-----------------|
| Agency Division of Human Resources   | 6                 |                                |                   |                |                    | 194             |
| <b>Division</b> Division of Human Resources  | 3                 |                                |                   |                |                    | DH1             |
| Appropriation Unit Division of Human   | Resources         |                                |                   |                |                    | GVHR            |
| FY 2025 Total Appropriation  |                   |                                |                   |                |                    |                 |
| 1.00 FY 2025 Total Appropriation   |                   |                                |                   |                |                    | GVHR            |
| S1109<br>47512 Dedicated   | 166.00            | 16,980,100                     | 1,318,400         | 0              | 0                  | 18,298,500      |
| 47512 Dedicated  | 166.00            | 16,980,100                     | 1,318,400         | 0              | 0                  | 18,298,500      |
| 1.61 Reverted Appropriation Bala   |                   | 10,900,100                     | 1,510,400         | Ü              | Ü                  | GVHR            |
| TO TO TO TO THE PROPERTY OF TH |                   |                                |                   |                |                    |                 |
| 47512 Dedicated  | 0.00              | (1,134,000)                    | (85,400)          | 0              | 0                  | (1,219,400)     |
|  | 0.00              | (1,134,000)                    | (85,400)          | 0              | 0                  | (1,219,400)     |
| FY 2025 Actual Expenditures  |                   |                                |                   |                |                    |                 |
| 2.00 FY 2025 Actual Expenditures   | 3                 | ¥                              |                   |                |                    | GVHR            |
| (7540 B- (1919)  | 400.00            | 45.040.400                     | 4 000 000         |                |                    | 17.070.100      |
| 47512 Dedicated  | 166.00            | 15,846,100                     | 1,233,000         | 0              | 0                  | 17,079,100      |
| FY 2026 Original Appropriation   | 166.00            | 15,846,100                     | 1,233,000         | 0              | 0                  | 17,079,100      |
| 3.00 FY 2026 Original Appropriati  | on                |                                |                   |                |                    | GVHR            |
| S1110  |                   |                                |                   |                |                    |                 |
| 47512 Dedicated  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
|  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
| FY 2026Total Appropriation   |                   |                                |                   |                |                    |                 |
| 5.00 FY 2026 Total Appropriation   |                   |                                |                   |                |                    | GVHR            |
| 47512 Dedicated  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
|  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
| FY 2026 Estimated Expenditures   |                   |                                |                   |                |                    |                 |
| 7.00 FY 2026 Estimated Expendit  | ures              |                                |                   |                |                    | GVHR            |
| 47512 Dedicated  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
|  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
| FY 2027 Base   |                   |                                |                   |                |                    |                 |
| 9.00 FY 2027 Base  |                   |                                |                   |                |                    | GVHR            |
| 47512 Dedicated  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
|  | 166.00            | 17,837,000                     | 1,372,600         | 0              | 0                  | 19,209,600      |
| Program Maintenance  |                   |                                |                   |                |                    |                 |
| 10.11 Change in Health Benefit Co  |                   | - In 1                         |                   |                |                    | GVHR            |
| This decision unit reflects a change 47512 Dedicated   | in the employer h | ealth benefit cost:<br>603,900 | s.<br>0           | 0              | 0                  | 603,900         |
| 4751Z Dedicated  |                   |                                | 0                 |                |                    |                 |
| 10.12 Change in Variable Benefit C   | 0.00<br>Costs     | 603,900                        | U                 | 0              | 0                  | 603,900<br>GVHR |
| <b>Run Date:</b> 8/28/25 2:38 PM   |                   |                                |                   |                |                    | Page 1          |

|           |         |                             | FTP              | Personnel<br>Costs | Operating<br>Expense | Capital Outlay | Trustee<br>Benefit | Total      |
|-----------|---------|-----------------------------|------------------|--------------------|----------------------|----------------|--------------------|------------|
| This      | decisio | n unit reflects a change in | variable benefi  | its.               |                      |                |                    |            |
| 4         | 7512    | Dedicated                   | 0.00             | 0                  | 0                    | 0              | 0                  | 0          |
|           |         |                             | 0.00             | 0                  | 0                    | 0              | 0                  | 0          |
| 10.61     | Salary  | Multiplier - Regular Emp    | loyees           |                    |                      |                |                    | GVHR       |
| This o    | decisio | n unit reflects a 1% salary | multiplier for R | egular Employee:   | S.                   |                |                    |            |
| 4         | 7512    | Dedicated                   | 0.00             | 150,300            | 0                    | 0              | 0                  | 150,300    |
|           |         |                             | 0.00             | 150,300            | 0                    | 0              | 0                  | 150,300    |
| FY 2027 T | otal Ma | aintenance                  |                  |                    |                      |                |                    |            |
| 11.00     | FY 20   | 27 Total Maintenance        |                  |                    |                      |                |                    | GVHR       |
| 4         | 7512    | Dedicated                   | 166.00           | 18,591,200         | 1,372,600            | 0              | 0                  | 19,963,800 |
|           |         |                             | 166.00           | 18,591,200         | 1,372,600            | 0              | 0                  | 19,963,800 |
| FY 2027 T | otal    |                             |                  |                    |                      |                |                    |            |
| 13.00     | FY 20   | 27 Total                    |                  |                    |                      |                |                    | GVHR       |
|           |         |                             |                  |                    |                      |                |                    |            |
| 4         | 7512    | Dedicated                   | 166.00           | 18,591,200         | 1,372,600            | 0              | 0                  | 19,963,800 |
|           |         |                             | 166.00           | 18,591,200         | 1,372,600            | 0              | 0                  | 19,963,800 |

#### **VACANT POSITIONS REPORT**

As Of : Aug 17, 2025

Full Agency: 194 - DIVISION OF HUMAN RESOURCES

| pprop<br>Unit<br>Code | Approp Unit Description       | Fund<br>Code | Fund Description  | Position           | Position Description                     | Position<br>Active | Budget<br>Group<br>Type | HR Organization Unit Short Description   | Estimated Vacate Date | Pay Rate |
|-----------------------|-------------------------------|--------------|---|--------------------|--|--------------------|-------------------------|--|-----------------------|----------|
| GVHR                  | Division Of Human Resources   | 47512        | Professional Services: Division Of Human Resources Fund         | 20847              | Human Resource Business Partner I IDL B  | True               | PERM                    | 194 Lands  | Apr 27, 2025          | \$24.27  |
|                       |                               |              | 2658  | Business Analyst A | True                                     | PERM               | 194 HCM Operations      | May 26, 2025   | \$37,85               |          |
|                       |                               |              |   | 2687               | Human Resource Officer ITS               | True               | PERM                    | 194 IT Services  | Jul 21, 2025          | \$43.60  |
|                       |                               |              |   | 2698               | Human Resource Business Partner II DVS B | True               | PERM                    | 194 Veteran Services   | Aug 4, 2025           | \$27.70  |
|                       |                               |              |   | 2699               | Human Resource Business Partner II DVS C | True               | PERM                    | 194 Veteran Services   | May 12, 2025          | \$28,21  |
|                       |                               |              |   | 2704               | Human Resource Business Partner I H&W A  | True               | PERM                    | 194 Health & Welfare   | Aug 4, 2025           | \$20.15  |
|                       |                               |              |   | 2713               | Human Resource Business Partner I IDOC D | True               | PERM                    | 194 Corrections  | Jul 21, 2025          | \$20.15  |
|                       |                               |              |   | 2737               | Human Resource Business Partner III F&G  | True               | PERM                    | 194 Fish & Game  | Jun 30, 2025          | \$31.73  |
|                       |                               |              |   | 2747               | Human Resource Business Partner I H&W G  | True               | PERM                    | 194 Health & Welfare   | Mar 16, 2025          | \$24.27  |
|                       |                               |              |   | 2783               | Employee Relations Program Manager       | True               | PERM                    | 194 Policy   | Jun 9, 2025           | \$32.80  |
|                       |                               |              |   | 2811               | Learning & Development Manager           | True               | PERM                    | 194 Training&Comm  | Jul 7, 2025           | \$38.82  |
|                       |                               |              | Professional Services: Division Of Human Resources Fund - Count | 13                 |  |                    |                         |  |                       |          |
|                       | Division Of Human Resources - | Count        |   | 13                 |  |                    |                         | The same of the sa |                       |          |
| 194 - DIV             | ISION OF HUMAN RESOURCES      | - Count      |   | 13                 |  |                    |                         | THE RESERVE TO STATE OF THE PARTY.   |                       |          |
| Overall -             | Count                         |              |   | 13                 | production of the second                 |                    |                         |  |                       |          |

**PCF Detail Report** 

Request for Fiscal Year:  $\frac{202}{7}$ 

Agency: Division of Human Resources

194

Appropriation Unit: Division of Human Resources

**GVHR** 

Fund: Professional Services: Division Of Human Resources Fund

47512

|                | Turiu        |   |        |            |           |                      |            |
|----------------|--------------|---|--------|------------|-----------|----------------------|------------|
| PCN            | Class        | Description   | FTP    | Salary     | Health    | Variable<br>Benefits | Total      |
| Totals         | from Perso   | nnel Cost Forecast (PCF)                            |        |            |           |                      |            |
|                |              | Permanent Positions                                 | 153.16 | 11,469,628 | 2,173,194 | 2,576,296            | 16,219,118 |
|                |              | Total from PCF                                      | 153.16 | 11,469,628 | 2,173,194 | 2,576,296            | 16,219,118 |
|                |              | FY 2026 ORIGINAL APPROPRIATION                      | 166.00 | 12,692,579 | 2,345,580 | 2,798,841            | 17,837,000 |
|                |              |   |        |            |           |                      |            |
|                |              | Unadjusted Over or (Under) Funded:                  | 12.84  | 1,222,951  | 172,386   | 222,545              | 1,617,882  |
| -              |              | age and Salary                                      |        |            |           |                      |            |
| 194000<br>2654 |              | Human Resource Business Partner II 8810             | 1.00   | 57,616     | 14,130    | 12,993               | 84,739     |
| 194000<br>2658 | 902C<br>R90  | Business Analyst 8810                               | 1.00   | 65,998     | 14,130    | 14,883               | 95,011     |
| 194000<br>2687 |              | Human Resource Officer 8742                         | 1.00   | 90,688     | 14,130    | 20,451               | 125,269    |
| 194000<br>2711 | 36360        | ;<br>: Human Resource Business Partner II<br>) 8810 | 1.00   | 57,616     | 14,130    | 12,993               | 84,739     |
| 194000<br>2737 | 7970         | Human Resource Business Partner III                 | 1.00   | 65,998     | 14,130    | 14,883               | 95,011     |
| 194000<br>2747 | 8030         | : Human Resource Business Partner I<br>) 8742       | .84    | 41,900     | 117       | 9,449                | 51,466     |
| 194000<br>2750 | 7970         | Human Resource Business Partner III                 | 1.00   | 65,998     | 14,130    | 14,883               | 95,011     |
| 194000<br>2770 | 8030         | Human Resource Business Partner I<br>8 742          | 1.00   | 50,481     | 14,130    | 11,384               | 75,995     |
| 194000<br>2772 | 7970         | Human Resource Business Partner III                 | 1.00   | 65,998     | 14,130    | 14,883               | 95,011     |
| 194000<br>2774 | 7970         | Human Resource Business Partner III                 | 1.00   | 65,998     | 14,130    | 14,883               | 95,011     |
| 194000<br>2783 | 1568C<br>R90 | Program Manager 8810                                | 1.00   | 80,746     | 14,130    | 18,209               | 113,085    |
| 194000<br>2811 | 779C<br>R90  | Learning & Development Manager 8742                 | 1.00   | 80,746     | 14,130    | 18,209               | 113,085    |
| 194002<br>0847 |              | Human Resource Business Partner I<br>8742           | 1.00   | 50,481     | 14.130    | 11,384               | 75,995     |
| Estima         | ted Salary I | Needs   |        |            |           |                      |            |
|                |              | Permanent Positions                                 | 166.00 | 12,309,892 | 2,342,871 | 2,765,783            | 17,418,546 |
|                |              |   |        |            |           |                      |            |
|                |              | Estimated Salary and Benefits                       | 166.00 | 12,309,892 | 2,342,871 | 2,765,783            | 17,418,546 |
| Adjust         | ed Over or ( | Under) Funding                                      |        |            |           |                      |            |
|                |              | Original Appropriation                              | .00    | 382,687    | 2,709     | 33,058               | 418,454    |
|                |              | Estimated Expenditures                              | .00    | 382,687    | 2,709     | 33,058               | 418,454    |
|                |              | Base  | .00    | 382,687    | 2,709     | 33,058               | 418,454    |

**PCF Summary Report** 

Request for Fiscal Year: 202 7

Agency: Division of Human Resources

194

Appropriation Unit: Division of Human Resources

**GVHR** 

| Fund: | Professional Services: Division Of Human Resources<br>Fund |        |            |           |                      | 47512      |
|-------|--|--------|------------|-----------|----------------------|------------|
| DU    |  | FTP    | Salary     | Health    | Variable<br>Benefits | Total      |
| 3.00  | FY 2026 ORIGINAL APPROPRIATION                             | 166.00 | 12,692,579 | 2,345,580 | 2,798,841            | 17,837,000 |
| 5.00  | FY 2026 TOTAL APPROPRIATION                                | 166.00 | 12,692,579 | 2,345,580 | 2,798,841            | 17,837,000 |
| 7.00  | FY 2026 ESTIMATED EXPENDITURES                             | 166.00 | 12,692,579 | 2,345,580 | 2,798,841            | 17,837,000 |
| 9.00  | FY 2027 BASE   | 166.00 | 12,692,579 | 2,345,580 | 2,798,841            | 17,837,000 |
| 10.11 | Change in Health Benefit Costs                             | 0.00   | 0          | 603,900   | 0                    | 603,900    |
| 10.12 | Change in Variable Benefit Costs                           | 0.00   | 0          | 0         | 0                    | 0          |
| 10.61 | Salary Multiplier - Regular Employees                      | 0.00   | 122,700    | 0         | 27,600               | 150,300    |
| 11.00 | FY 2027 PROGRAM MAINTENANCE                                | 166.00 | 12,815,279 | 2,949,480 | 2,826,441            | 18,591,200 |
| 13.00 | FY 2027 TOTAL REQUEST                                      | 166.00 | 12,815,279 | 2,949,480 | 2,826,441            | 18,591,200 |

**NOTE:** Agencies will complete one questionnaire per budgeted program that had employee travel expenditures in FY 2025 (as reflected in the OE tab(s) of the B-4) when the B-4 is updated (est. August 1st).

#### **Employee Travel Questionnaire-B4**

#### A. In-State Travel

#### a. What are the primary reasons for the program's in-state travel?

The agency's in-state travel consists of attendance for in-person meetings and facilitating training for state employees.

# b. How does in-state travel support the program's mission, strategic goals, or statutory requirements?

The agency is responsible for providing human resource services to all executive agencies reporting through the Governor. DHR's key services include recruitment, onboarding, payroll processing, training, performance management, investigations, benefits consultation, compensation, classification, and workers' compensation. The agency must provide many of these services in-person. In-state travel directly supports DHR's ability to deliver these key services.

# c. Are there changes to the program's anticipated in-state travel budget for fiscal year 2027? If so, please explain.

No changes are anticipated.

#### B. Out-of-State Travel

#### a. What are the primary reasons for the program's out-of-state travel?

Occasionally, DHR employees are required to travel out of state to attend specialized training sessions, and conferences that are not available in Idaho. These events provide opportunities for advanced professional development, knowledge sharing, and staying current with public sector trends and best practices.

# b. How does out-of-state travel support the program's mission, strategic goals, or statutory requirements?

Out-of-state travel enables DHR employees to access specialized training, conferences, and public sector networks not available within Idaho, such as the National Association of State Personnel Executives (NASPE). These opportunities enhance staff expertise, support the adoption of best practices, and ensure compliance with federal and state regulations. By staying current on emerging trends, legal requirements, and advanced solutions, DHR employees are directly supporting DHR's mission and strategic objectives.

| C. | Are there changes to the program's anticipated out-of-state travel budget for fiscal year 2027? If so, please explain. |
|----|--|
|    | No changes are anticipated.  |
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|  | FIVE-YEAR            | FACILITY NEED           | OS PLAN, pursua          | nt to IC 67-5708B             |                          |                       |  |  |
|--|----------------------|-------------------------|--------------------------|-------------------------------|--------------------------|-----------------------|--|--|
|  |                      | AGENCY I                | NFORMATION               |                               |                          |                       |  |  |
| AGENCY NAME:   | Executive Offic      | e of the Governor       | Division/Bureau:         | Div                           | ision of Human Resor     | ırces                 |  |  |
| Prepared By:   | Torrie               | Campbell                | E-mail Address:          | torrie.campbell@dhr.idaho.gov |                          |                       |  |  |
| Telephone Number:  | 208-854-3098         |                         | Fax Number:              |                               |                          |                       |  |  |
| DFM Analyst:   | Davie                | d Hahn                  | LSO/BPA Analyst:         |                               |                          |                       |  |  |
| Date Prepared:   |                      |                         | For Fiscal Year:         |                               | 2027                     |                       |  |  |
|  | FACILITY INFOR       | MATION (please list of  | each facility separately | y by city and street addi     | ress)                    |                       |  |  |
| Facility Name:   | Borah Building       |                         |                          |                               |                          |                       |  |  |
|  | Boise                |                         | County:                  | Ada                           |                          |                       |  |  |
| Property Address:  | 304 N 8th St.        |                         |                          |                               | Zip Code:                | 8370                  |  |  |
| Facility Ownership (could be private or state-owned)                           | Private Lease:       |                         | State Owned:             | v                             | Lease Expires:           |                       |  |  |
|  |                      | FUNCTION/L              | SE OF FACILITY           |                               |                          |                       |  |  |
|  |                      | CON                     | MENTS                    |                               |                          |                       |  |  |
|  |                      | WOR                     | K AREAS                  |                               |                          |                       |  |  |
| - FISCAL YR:   | ACTUAL 2023          | ESTIMATE 2024           | REQUEST 2025             | REQUEST 2026                  | REQUEST 2027             | REQUEST 2028          |  |  |
| Total Number of Work Areas:  | 24                   | 24                      | 24                       | 30                            | 30                       | 30                    |  |  |
| Full-Time Equivalent Positions:  | 23                   | 24                      | 24                       | 30                            | 30                       | 30                    |  |  |
| Temp. Employees, Contractors, Auditors, etc.:                                  |                      |                         |                          |                               |                          |                       |  |  |
|  |                      | SQUA                    | RE FEET                  |                               |                          |                       |  |  |
| FISCAL YR:   | ACTUAL 2023          | ESTIMATE 2024           | REQUEST 2025             | REQUEST 2026                  | REQUEST 2027             | REQUEST 2028          |  |  |
| Square Feet:   | 8262                 | 8262                    | 8262                     | 8928                          | 8928                     | 8928                  |  |  |
|  |                      | FACIL                   | LITY COST                |                               |                          |                       |  |  |
|  | (Do NOT u            | ise your old rate per   |                          | realistic figure)             |                          |                       |  |  |
| FISCAL YR:   | ACTUAL 2023          | ESTIMATE 2024           | REQUEST 2025             | REQUEST 2026                  | REQUEST 2027             | REQUEST 2028          |  |  |
| Total Facility Cost/Yr:  | \$90,883.74          | \$106,911.36            | \$106,911.36             | \$142,044.48                  | \$142,044.48             | \$142,044.48          |  |  |
|  |                      | SURPLUS                 | SPROPERTY                |                               |                          |                       |  |  |
| FISCAL YR:   | ACTUAL 2023          | ESTIMATE 2024           | REQUEST 2025             | REQUEST 2026                  | REQUEST 2027             | REQUEST 2028          |  |  |
|  |                      |                         |                          |                               |                          |                       |  |  |
| IMPORTANT NOTES:   |                      |                         |                          |                               |                          |                       |  |  |
| <ol> <li>Upon completion, please send to the Sta<br/>any questions.</li> </ol> | te Leasing Progam in | the Division of Public  | Works via email to Ca    | itlin.Ross@adm.idaho.         | gov. Please e-mail or ca | all 208-332-1933 with |  |  |
| 2. If you have five or more locations, pleas                                   | e summarize the info | rmation on the Facility | Information Summar       | ry Sheet and include thi      | s summary sheet with y   | our submittal.        |  |  |
| 3. Attach a hardcopy of this submittal, as                                     |                      | formation Summary S     | heet, if applicable, wit | h your budget request.        | DPW LEASING DOES         | S NOT NEED A          |  |  |
| COPY OF YOUR BUDGET REQUEST, J   | UST THIS FORM.       |                         |                          |                               |                          |                       |  |  |

### Part I - Agency Profile

#### Agency Overview

The Division of Human Resources is responsible for the management of the State of Idaho personnel system and supports Executive agencies in their effort to hire, support, compensate, develop, and retain high performers in State government. The consolidation of HR resources under DHR seeks to improve consistency and effectiveness in managing the state's personnel system. As a result of House Bill 251, Human Resources support began July 1, 2023, and operates as a shared services model. A shared service model means HR support is coordinated at an enterprise level to ensure policy and practice coordination. These services will be provided to agency management through HR professionals assigned and often housed within the agencies. The model consists of 166 HR professionals supporting all Executive agencies reporting to the Governor.

DHR is a dedicated fund agency. Agencies pay a percentage of their regular employee payroll for DHR services. These services include:

- Review of Idaho Code on Human Resources and proposed legislative changes;
- Statewide human resource policy formulation and interpretation;
- Statewide compensation plan and evaluation of state job classifications;
- Development of recruitment standards and career outreach programs;
- · Employment law administration;
- Development of annual Change in Employee Compensation (CEC) report;
- Employee, supervisor, and leadership training;
- Employee and supervisor relations, complaints, and related investigations;
- System administration for Luma Human Resources Functions;
- Conduct cybersecurity and phishing training for executive branch employees.

#### Core Functions/Idaho Code

Idaho Code Title 67, Chapter 53, establishes the Division of Human Resources in the Office of the Governor. DHR is authorized and directed to administer a personnel system, including provision of personal and professional training, for classified Idaho state employees.

Idaho Code Title 59, Chapter 16, directs agencies in the executive department with non-classified positions, to the extent possible, to pay salary and wages similar to classified positions in consultation with DHR.

Revenue and Expenditures

| Revenue                   | FY 2022     | FY2023      | FY2024*      | FY2025       |
|---------------------------|-------------|-------------|--------------|--------------|
| Seminars and Publications | \$0         | \$0         | \$0          | \$0          |
| DHR Fund                  | \$2,625,700 | \$2,637,600 | \$16,045,292 | \$17,113,299 |
| Total                     | \$2,625,700 | \$2,637,600 | \$16,045,292 | \$17,113,299 |
| Expenditures              | FY2022      | FY2023      | FY2024       | FY2025       |
| Personnel Costs           | \$1,689,400 | \$2,284,300 | \$14,632,013 | \$16,005,065 |
| Operating Expenditures    | \$772,200   | \$2,110,600 | \$1,125,455  | \$1,231,574  |
| Capital Outlay            | \$21,600    | \$39,600    | \$24,620     | \$0          |
| Trustee/Benefit Payments  | \$0         | \$0         | \$0          | \$0          |
| Total                     | \$2,483,200 | \$4,434,500 | \$15,782,088 | \$17,236,639 |

<sup>\*</sup>FY2024 increases due to HR Modernization.

Profile of Cases Managed and/or Key Services Provided

| Cases Managed and/or Key<br>Services Provided                       | FY 2022 | FY2023 | FY2024 | FY2025 |
|---|---------|--------|--------|--------|
| Supervisor Academy training hours*                                  | 8,454   | 7944   | 8,304  | 9,096  |
| Supervisor Academy participants<br>Crucial Conversations Mastering  | 351     | 331    | 346    | 379    |
| Dialogue*   | 2272    | 2384   | 4,384  | 3,840  |
| Crucial Conversations for   |         |        |        |        |
| Accountability*   | 1920    | 1984   | 944    | 992    |
| Certified Public Manager students Certified Public Manager training | 90      | 88     | 73     | 62     |
| hours*  | 10,800  | 10,800 | 10,800 | 9,100  |
| Personnel Complaints Received** Personnel Complaint Investigations  | 143     | 131    | 128    | 83     |
| Conducted***  | 33      | 11     | 9      | 20     |
| Employee Academy training hours*                                    | n/a     | n/a    | 5,648  | 6,096  |
| Employee Academy participants****                                   | n/a     | n/a    | 353    | 381    |
| HR Micro-learning trainings****                                     | n/a     | n/a    | 10     | 8      |

<sup>\*</sup>Total hours calculated by total course hours per student (x) # of students

#### Part II - Performance Measures

FY25 – FY29 Performance Measures and Targets – Previous

| Performance Measure                 |            | FY 2022                 | FY 2023          | FY 2024            | FY2025              |  |
|-------------------------------------|------------|-------------------------|------------------|--------------------|---------------------|--|
|                                     |            | Goal 1                  |                  |                    |                     |  |
| Support Human Resources a           | nd Related | <b>Business Process</b> | ses to Ensure In | tegrity and Effici | ency of the State's |  |
|                                     |            | Personnel S             | ystem            |                    |                     |  |
| 1. Number of Director/              | actual     | Elister 1 1 120         | 1                | 1                  | 1                   |  |
| Agency Head Trainings               | target     | 1/year                  | 1/year           | 1/year             | 1/year              |  |
| 2. Number of DHR Summits            | actual     | 2                       | 2                | State 1 3 5 F      | 1                   |  |
|                                     | target     | 2 times/year            | 2 times/year     | 1/year*            | 1/year              |  |
| 3.Percentage of Initial             | actual     | 99%                     | 98%              | 96%                | 93%                 |  |
| Complaints with Timely<br>Responses | target     | 2 business days         | 2 business days  | 2 business days    | 2 business days     |  |

<sup>\*</sup>Internal goal updated to 1 HR Summit (previously forum) due to HR Modernization.

| Develop a Highly Skilled Wo  |        | Goal 2<br>prough Statewide<br>lities for Idaho's C | Trainings Suppo             |                             | le Workplace and            |
|--|--------|--|-----------------------------|-----------------------------|-----------------------------|
| 4.Number of Certified Public Manager Program Cohorts for Public Entities | actual | 3 cohorts<br>(15,000 hours)                        | 4 cohorts<br>(10,800 hours) | 4 cohorts<br>(10,800 hours) | 4 cohorts<br>(10,800 hours) |
|  | target | 3 tracks bi-annually                               | 3 tracks bi-annually        | 3 tracks bi-<br>annually    | 3 tracks bi-annually        |
| 5. Number of Supervisor<br>Academy Cohorts for<br>State Employees        | actual | 17 cohorts   | 22 cohorts                  | 18 cohorts                  | 17 cohorts                  |
|  | target | 6 cohorts  | 6 cohorts                   | 6 cohorts                   | 6 cohorts                   |

<sup>\*\*</sup>Received through the DHR Employee Complaint Line.

<sup>\*\*\*</sup>Complaints that warranted full investigation with investigative report and findings. All complaints are reviewed thoroughly and addressed.

<sup>\*\*\*\*</sup>New service provided in FY24.

| Performance Measure                                   |        | FY 2022 | FY 2023              | FY 2024              | FY2025               |  |
|---|--------|---------|----------------------|----------------------|----------------------|--|
| 6. Number of Respectful Workplace Trainings for State | actual | 12*     | Offered continuously | Offered continuously | Offered continuously |  |
| Employees   | target | Monthly | Monthly              | Monthly              | Monthly              |  |
| 7. Percentage of State                                | actual | 98%     | 97%                  | 95%                  | 99.8%                |  |
| Employees Completing Online Cybersecurity Training    | target | 100%    | 100%                 | 100%                 | 100%                 |  |

| Provide Accurate Analysis  | for Employe | Goal 3<br>ee Compensation<br>within State Go | to Support a Con  | npetitive Comp       | ensation Strategy |  |
|--|-------------|--|-------------------|----------------------|-------------------|--|
| 8. Deadline to Publish CEC   | actual      | Nov 30                                       | Dec 1             | Dec 1                | Nov 29            |  |
| Report   | target      | Dec 1  | Dec 1             | Dec 1                | Dec 1             |  |
| Develop Recruitment and R<br>Planning Needs; Enhance I<br>Great Place to Work. |             |  |                   |                      |                   |  |
| Decrease time from application to hire   | actual      | 55   | 58                | 67**                 | 31.55             |  |
|  | target      | Less than 60 days                            | Less than 60 days | Less than 60<br>days | Less than 60 days |  |

<sup>\*</sup>New goal in FY22.

#### FY25 - FY29 Performance Measures - New\*

| Performance Measure                                    |              | FY 2025                    | FY 2026         | FY 2027       | FY2028 |
|--|--------------|----------------------------|-----------------|---------------|--------|
|  |              | Goal 1                     |                 | PE PER CHANGE |        |
| E  | stablish the | State of Idaho as          | an Employer of  | Choice.       |        |
| Percentage of Employees                                | actual       | 77%                        |                 |               |        |
| Completing the Annual<br>Employee Engagement<br>Survey | target       | 75%                        |                 |               |        |
| Provide  | Timely, Acc  | Goal 2<br>curate, and Comp | assionate Custo | omer Service. |        |
| 2.Number of New Employee                               | actual       | 32                         |                 | TO THE WAY    |        |
| Orientations for New Staff                             | target       | 12 per year                |                 |               |        |
|  |              | Goal 3                     |                 | Editor War    |        |
|  | Promote      | Transparency in S          | State Governme  | ent.          |        |
| 3. Reduce Bounce Rate on Public-facing DHR Website     | actual       | 28.3%                      |                 |               |        |
|  | target       | Less than 40%              |                 |               |        |

<sup>\*</sup>DHR developed a new strategic plan for FY 25 – FY 29. However, to comply with Idaho Code 67-1904, measures and targets from the FY 24 – FY 25 plan were retained to report on the results for each measure for the prior four (4) fiscal years. This represents the old measures and targets. The FY 25 – FY 29 performance measures and targets come from the new plan and portray only the targets. Actual data will be available by the end of FY 25 and will be reported against the new targets in next year's performance measurement report.

<sup>\*\*</sup>Increase due to more agencies utilizing Luma for recruitments than who used NeoGov. Additionally, Luma requires all positions be posted through the system versus the previous option to post outside of the NeoGov system.

#### **For More Information Contact**

Janelle White, Administrator Human Resources, Division of 304 N. 8th Street, Suite 347

Boise, ID 83720-0066 Phone: (208) 854-3075

E-mail: janelle.white@dhr.idaho.gov

### Director Attestation for Performance Report

In accordance with *Idaho Code* 67-1904, I certify the data provided in the Performance Report has been internally assessed for accuracy, and, to the best of my knowledge, is deemed to be accurate.

Department: Idaho Division of Human Resources

Director's Signature

8/15/25 Date

Please return to:

Division of Financial Management 304 N. 8<sup>th</sup> Street, 3<sup>rd</sup> Floor Boise, Idaho 83720-0032

FAX: 334-2438 E-mail: info@dfm.idaho.gov

### **Employee Bonus Report**

| To Agency Code | Employee Number | Employee Name             | Work Assignment | Amount     | Currency | Pay Code | Pay Code Description | Time Record Date |
|----------------|-----------------|---------------------------|-----------------|------------|----------|----------|----------------------|------------------|
| 194            | 252007          | PULLARA, JENNY E.         | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 252570          | FRIEHLING, ROBIN S.       | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 256080          | HAMILTON, ANGELA S.       | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 258771          | MCGOWN, MARGARET A.       | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 260017          | GEORGE, MICHELLE C.       | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 261192          | FULLERTON, PAUL D.        | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 264862          | RUSSELL, CLAIRE           | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 267320          | MORALES, CECILIA D.       | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 268570          | SLACK, HOWARD C.          | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 274960          | PETTEK, JENNA T.          | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 278965          | RODRIGUEZ, JESSICA A.     | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 280266          | DRAGOO, ANGELA L.         | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 290070          | MAGGIED, MICHELLE A.      | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 292443          | HENLEY, KAYLA             | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 293382          | NICOLAS, JOSH M.          | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 297889          | STRANDBERG, ANNIELAINE E. | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 307233          | Gavin, Karolina           | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 313159          | Willis, Jenny             | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |
| 194            | 319966          | Striebeck, Lindsey        | 1               | \$2,000.00 | USD      | STC      | PERFORMANCE BONUS    | Mar 29, 2025     |